

Emory Report



December 3, 2007 / volume 60, number 13

www.emory.edu/EMORY_REPORT

Holiday spirit shines at lighting celebrations



Stilt-walking jugglers Rob Dinwiddie (left) and Todd Key get into the act of celebrating the holidays as Emory University Hospital lights up the night. Emory Healthcare's annual festivities included thousands of lights and decorations at Wesley Woods and the University hospitals, highlighted by holiday music from the DeKalb Choral Guild and a visit from Santa.

Ann Borden

GRADYUPDATE

Vote on hospital governance gets mixed reaction from stakeholders

BY RON SAUDER

The leaders of Emory and Morehouse have reacted cautiously to a six-page resolution passed Monday, Nov. 26, by the Fulton-DeKalb Hospital Authority, in which the governing board of Grady Memorial Hospital sets forth its terms for adopting the governance changes that many have advocated as the first step to a financial turnaround.

A recommendation that the Authority, appointed by elected officials, follow the lead of other public hospitals in the state by establishing an independent 501 (c) (3) corporation to run Grady was one of the key findings of the blue-ribbon, Greater Grady Task Force, which was commissioned earlier this year by the Metro Atlanta Chamber of Commerce at the Authority's request.

By a unanimous vote, the Authority approved the governance change to a nonprofit model but linked it to a number of pre-conditions, including:

- A written pledge by the business and philanthropic communities to invest \$200 million in Grady, including \$50 million due when the lease to the hospital is signed over to the new

board by Dec. 31.

- A written pledge by the business and philanthropic communities to raise an additional \$100 million in private support over the next three years.
- A written commitment by the governor, the lieutenant governor and the speaker of the Georgia House to generate \$30 million a year in new state support for Grady.
- A commitment by the Fulton and DeKalb County commissions to back the issuance of \$200 million in new bonds for Grady.
- A commitment by the Emory and Morehouse schools of medicine, which supply virtually all of the doctors at Grady, to maintain their medical residency programs at their current levels; to restructure the approximately \$63 million in debt that Grady owes them for services already rendered; and to renegotiate their contracts with the hospital.

Immediate reaction from state leaders was negative, with Gov. Sonny Perdue declaring that he had no intention of signing a document binding the state to make annual appropriations, and Speaker of the House Glenn Richardson saying through a spokesperson that

the state could not be "manipulated or coerced" by the hospital authority. Both officials did hold out hope of providing more funding for Grady through state support of trauma care next year.

In a joint statement, President Jim Wagner and Morehouse President John Maupin said: "We commend the Fulton-DeKalb Hospital Authority for taking a critical first step on the road to Grady's recovery. We stand ready to work with the new board to achieve our shared goal of a thriving Grady Hospital that serves the health needs of Georgia, including training a quarter of the state's future physicians."

However, they added, "There are many specific provisions in the Authority's

For a continually updated list of Emory statements and press releases, as well as links to major news coverage of Grady and its funding crisis, see www.emory.edu/grady. Check back frequently for updates.

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SCHOLARSHIP&RESEARCH

Bloch meets Hendrix in alternative universe



Bryan Meltz

Angelika Bammer leads her "Good Worlds, Bad Worlds" class in discussing music that expresses utopian and dystopian visions.

BY CAROL CLARK

"Hello, darkness, my old friend, I've come to talk with you again."

"The Sound of Silence" fills Angelika Bammer's freshman seminar, "Good Worlds, Bad Worlds: Utopian and Dystopian Visions." The soulful harmonies of the classic Simon and Garfunkel anthem bring half smiles to the students' faces, although the message of the lyrics is grim.

Davis Burgess chose the song for an assignment to find examples of utopian or dystopian music. But where does "The Sound of Silence" fit? For Burgess, it belongs in the "Bad World" category, while Bammer, who came of age in the 1960s, classifies the song as "Good World."

"It's so beautiful," says Bammer, associate professor in the Institute of Liberal Arts. "And for my generation, this was one of the songs that we loved. It connected us and gave us a sense of community about the things we were working to change. For me, it embodies the impulse of getting out and doing something, rather than just saying, 'Yeah, whatever.'"

Burgess concedes that the song holds a note of hope. "It's a timeless idea," he says, "that before you even think about how to make the world better, you have to listen to what's going on in the world."

Counter-culture clash

The "Good Worlds, Bad Worlds" class grew out of another freshman seminar that Bammer taught called "Regarding War." The Universal Declaration of Human Rights, passed by the United Nations in 1948, was part of the syllabus. "The students read it and their reaction was, 'This sounds good, but it's totally unrealistic.' They were inclined to dismiss it as pie-in-the-sky," she says.

Despite her 1960s idealism, Bammer saw their point: Should utopian visions be dismissed because they don't mesh with practical, on-the-ground difficulties? She decided to develop a class to explore modern expressions of alternative worlds by philosophers and artists, and compare those imaginary blueprints to the real worlds envisioned by political treaties and constitutions.

The extensive reading list includes Karl Marx, Frederick Engels, Adam Smith, Philip Roth, Plato, Jurgen Habermas, Margaret Atwood, George Orwell and Ayn Rand. To Bammer's surprise, the students embraced the ideology of Rand's novel "Anthem" — to strive to become powerful while not worrying about the fate of others.

"That was a vision they didn't find shocking, but inspiring," Bammer says. "I suddenly realized just how much we were at odds. I come from a generation where we believed in socialism and liberation movements. The students were born after the Reagan era, when trade unions were pretty much gutted. Collective action is a strange term for them. So the vision of this guy in 'Anthem' who strikes out on his own kind of fits their world view."

'Dreaming forward'

The students also studied "The Principle of Hope," written by philosopher Ernst Bloch in 1959. A German Jew who fled the Nazis, Bloch washed dishes in a New York restaurant to support his family while writing the classic treatise on the history of hope. Bloch argued that while there is no such thing as a perfect world, people have utopian impulses that are expressed through books, music and our

See **MUSIC** on page 4

AROUNDCAMPUS

Celebrate faculty books with 'A Feast of Words'

The Academic Exchange is hosting a celebration of Emory faculty authors and editors of books published in 2007. The event will take place on Wednesday, Dec. 5 at 4:15 p.m. at Druid Hills Bookstore in Emory Village. Discounts on books will be available, as well as a brochure listing all known Emory faculty books of 2007. For information, contact Shan-nan Palma at 404-712-9497 or spalma@emory.edu.

McCall to give lecture at Margaret Mitchell House

Emory professor Nathan McCall will discuss his new book, "Them," on Thursday, Dec. 6 at the Margaret Mitchell House & Museum Visitors Center. Set in Atlanta's Old Fourth Ward neighborhood, the novel captures the dynamics of class and race in today's urban landscape.

Admission is free for residents of Old Fourth Ward and Sweet Auburn neighborhoods. General admission is \$10; \$5 for Emory students, faculty and staff. Doors open at 6 p.m., and the discussion begins at 7 p.m. Books will be available for sale and signing.

For more information, visit www.gwtw.org.

Emory University 2006 Summary Annual Report:

- Retirement Plan #001
- Welfare Plan #501
- HealthCare Plan #502
- Residency Training Program Health Care Plan #505
- Residency Training Program Life Insurance Plan #506
- Beneflex Plan #507
- Welfare Master Trust Plan #511

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EMORY REPORT (USPS705-780) is published and distributed free to faculty and staff of Emory University, weekly during the academic year, semimonthly May-August, by the Office of University Communications, 1762 Clifton Road, NE, Plaza 1000, Atlanta, GA 30322. Periodicals postage is paid at Atlanta, GA. Postmaster: Send off-campus address changes to Emory Report, c/o Development Services, 795 Gatewood, Atlanta, 30322.

FIRSTPERSON L. BARRETT TYSON JR.

Meth epidemic growing fast in Atlanta



Barrett Tyson (left), administrative manager for Emory's Office of Sponsored Programs, and Jay Corcoran, director of the film "Rock Bottom," at the screening of the documentary, which follows the lives of seven gay men struggling with an addiction to crystal meth, and their recovery efforts against the backdrop of HIV infection.

Twenty-plus years ago we faced an epidemic which no one knew how to handle. That was AIDS/HIV. Today, we are facing a new epidemic with a drug that has been around for decades — methamphetamine. Methamphetamine is known on the street by many names: "speed," "crank," "crystal-meth" and "glass."

According to the Substance Abuse and Mental Health Services Administration, in 2004 an estimated 12 million people aged 12 and older had used methamphetamine at least once in their lifetime, 1.4 million had used during the past year and 600,000 used during a one-month period. In 2000, treatment admissions for methamphetamine were 67,568 and in 2005 had significantly doubled to 152,368, according to the National Drug Intelligence Center.

As a board member of the Atlanta Meth Task Force, I am joined by 11 other gay men who see this epidemic killing the members of the gay community. The AMTF is a state-recognized nonprofit organization that was started in 2004 by a diverse group of local recovering meth users, community service providers, researchers and other people concerned with the growing use of methamphetamine in Atlanta's gay community. Our purpose is to educate others of the destruction that this drug can cause and to offer hope without judgment to individuals who are suffering from its use.

While AMTF is focused largely on the gay community, what I find very alarming is that this epidemic really has no

boundaries in terms of race, gender or sexual orientation. It is becoming a tremendous challenge for all communities at an alarming rate, especially in Atlanta, where methamphetamine use far exceeds that of any city east of the Mississippi, including New York. Methamphetamine is fast becoming a critical public health issue for everyone, one that includes the lesbian, gay, bisexual and transgender community, heterosexual adults and adolescents.

Why is methamphetamine so destructive? People who use meth have described the feeling as a sudden rush of pleasure lasting for several minutes that is followed by a euphoric high that lasts between six to 12 hours. After the drug's effects wear off, most people experience a profound depression, which causes them to continue taking meth to avoid the "crash and burn" experience. Highly addictive, especially in the purer form that comes from Mexico and is commonly found in Atlanta, it leads to a cycle of extreme highs and lows, diseases, criminal conviction, the loss of jobs, family, friends and money — and in far too many cases — death.

Of greatest concern to me and to AMTF is that meth has many effects which make it a drug that is terribly and perfectly suited for the gay community and culture. It can increase energy, induce weight loss and enhance libido and endurance. In many ways it also provides a social network for people who feel like outsiders. The relationship with meth and men who have sex with men has been associ-

ated with unprotected sex, increasing the risk of sexually transmitted infections and increasing the spread of AIDS/HIV. Thus, whether it be due to the addiction to meth itself or its ability to fuel the fire of AIDS/HIV, the meth epidemic is becoming the biggest and most dangerous enemy in the gay community today.

On Nov. 13, the Emory LGBT office and the AMTF hosted the documentary "Rock Bottom." We were joined by the producer, Jay Corcoran, from New York. Mr. Corcoran's documentary focused on the lives of gay New Yorkers addicted to meth and suggests that the meth crisis is rooted in the stresses of gay culture. Mr. Corcoran, along with four members of the AMTF, held an open dialogue regarding this growing epidemic following the airing of the documentary. This is but one of the many ways that AMTF is trying to increase the awareness of the meth epidemic in Atlanta. While there are many others, it is clear that handling this crisis begins with frank communication and acknowledgment of the problem.

As this old drug has created dangerous new days in our community, let's not forget what we as a society will face as the consequences of this meth epidemic. We will be forced to deal with the dramatic increase in health care costs, but more importantly we will be forced to face the lost of individual lives. It's time to stop and take notice, Atlanta, and do all that we can to prevent the destruction this drug will leave in its wake in our city.

Monthly emergency siren testing to begin

At noon, beginning the first Wednesday in December, Emory will conduct the first monthly test of emergency sirens located across campus.

"Monthly tests will ensure that the emergency loudspeaker system is in peak working order," said Alex Isakov, executive director of the Office of Critical Event Preparedness and Response. "We want the Emory community and surrounding neighborhoods to get accustomed to the testing of these sirens. In a real event, they are intended to alert people

to a major emergency and to look to another medium for more information."

If Wednesday's weather is questionable, the test will take place Thursday. If Thursday's weather is questionable, the test will be postponed to the following month.

The Dec. 5 siren test will be followed by a test of Emory's new emergency text messaging system that will go out to students, faculty and staff who have signed up to receive the messages as part of the emergency notification system.

— Elaine Justice

AROUNDCAMPUS

ING Marathon discount offered for employees

An Emory team is now forming for the 2008 ING Georgia Marathon, Half Marathon and Wheelchair Half Marathon, set for March 30, 2008, in Centennial Olympic Park. Emory Healthcare is again a sponsor of the second annual event.

Register online by visiting www.georgiamarathon.com. Click the "Registration" link at the top of the page, and then click "Register Online GO!" Search for the team name "Emory" and register according to the prompts.

Emory employees who register before Dec. 31 will receive discounted registration fees. Starting Jan. 1, 2008, Emory employees will receive a \$15 discount until the race closes.

Contact Lindsye Mitchell at lindsye.mitchell@emoryhealthcare.org to receive the discount code or for more information.

Biochemistry department announces '08 meetings

Mark your calendars for the sixth International GlycoT 2008 Symposium May 17–21, at the Emory Conference Center Hotel. The symposium features international experts in the area of studies on the roles of glycosyltransferases in generating the vast array of glycan structures found in the glycoconjugates from humans, animals, plants and microorganisms, along with the general biological functions of glycans. For more information, visit www.biochem.emory.edu/conferences/glycot.

Also on the horizon is the 2008 American Society for Biochemistry and Molecular Biology Symposium on the Glycobiology of Human Diseases set for Oct. 9–12, at the Conference Center. This is the first ASBMB symposium held independently of the organization's annual meeting devoted to exploring the glycobiology of human diseases, including the roles of glycans and glycan binding proteins in development, cellular recognition, inflammation, innate and adaptive immunity, and infectious diseases.

Emory hosts discussion about Alzheimer's vaccines

A group of experts will gather at Emory on Thursday, Dec. 6 to discuss recent developments in Alzheimer's disease vaccine research. Presenters at the evening seminar, "Alzheimer's Disease Vaccines: A New Frontier in Alzheimer's Disease Research," will cover topics ranging from basic science discoveries to clinical trials of new vaccines. Members of the public are invited to attend and participate in a question-and-answer session with the panel of Emory health care professionals.

The seminar is sponsored by Emory's Alzheimer's Disease Research Center and co-sponsored by the Georgia chapter of the Alzheimer's Association, the Yerkes National Primate Research Center and the Nell Hodgson Woodruff School of Nursing.

The free event will be held from 7 to 9 p.m. at the School of Nursing, Room 101.

For more information, call 404-778-7777.

EMORYPROFILE LESLIE WINGATE

Ambassador to alumni

By Kim Urquhart



'I've loved it from the start,' says Leslie Wingate of her job as senior director of alumni programs for the Emory Alumni Association.

Leslie Wingate is uniquely suited for her position as senior director of alumni programs for the Emory Alumni Association, where she helps alumni around the world stay connected to their alma mater.

She knows just how important this is. Upon graduating from Emory in 1982, "I became one of those truly disconnected alumni," she admits. Wingate transferred to Emory her sophomore year from Middlebury College in Vermont, and left again her junior year to do a year-long study abroad program in France through New York's Hamilton College. "Now I'm connected as can be, but one of the results of those wacky college years is that I didn't make a lot of strong connections the way someone who'd been in one place all four years would," she says. But then, staying in one place was a somewhat foreign concept to the young Wingate.

The daughter of a diplomat, she spent her childhood in Russia, France, Washington, D.C., Czechoslovakia, Sweden and Bulgaria. At age 14, she and her brother were sent to boarding school in Devon, England. Surprisingly, it wasn't at all stuffy. "The school sat on the ocean. The setting was like

something out of a movie, absolutely gorgeous," she recalls. The curriculum had an Outward Bound-type focus. Weekends were spent camping in England's Dartmoor. "We'd have to do these survival expeditions where all they'd give you is a little chocolate and some oats, and no tent. This was in the middle of winter in England, and it was always raining," she adds.

"But I wouldn't trade that experience for the world," Wingate laughs. She learned early on the value of teamwork. It's a trait she now values in her team at the EAA, who support each other and have engaged an increasing number of alumni in the life of their alma mater. "You feel like you're part of a family here," she says.

And so, despite a nomadic youth, Wingate has found a home at Emory. "I love going to work each day. I am probably the most enthusiastic person at Emory about my job," she says.

That commitment made her an ideal candidate for Excellence Through Leadership, an intensive program designed to strengthen the performance of senior leaders from across the University, which Wingate began this fall.

She says she has enjoyed

going back to school. "I have been blown away by the quality of the [Emory Executive Development team] who teach the course. I've been learning things that are extremely useful, such as strategic thinking," says Wingate, who classifies herself as more of a "doer" than a long-range planner.

And Wingate does quite a lot at the EAA. Always on the go, she's been to Chicago, Nashville, Washington, D.C. and Baltimore this semester alone. She has led trips through Italy for the Alumni Travel Program and driven the Wagners across Ohio as part of Destinations, the EAA's distinguished speaker series.

Wingate and her staff organize presidential visits, faculty speakers, annual award ceremonies, class reunions, alumni trips abroad and other activities both on campus and in cities around the globe in an effort to strengthen relationships with alumni worldwide.

A relatively new hat that Wingate now wears is that of faculty liaison, a role she inherited from Gerry Lowrey who retired earlier this year after 30 years at Emory. As a faculty liaison, Wingate's goal is to raise awareness of the myriad opportunities that faculty have

to serve alumni through EAA programming. "There are a lot of faculty out there who don't understand the value they offer to alumni," Wingate says.

"When we talk to our alumni in other parts of the country and ask them what they want from us, they often say, 'we want to hear from faculty.' They miss that."

The Emory ambassador got her start as an ambassador for France. Wingate applied her passion for French — her area of study at Emory — to previous careers with the French Trade Commission and the French American Chamber of Commerce in Atlanta.

After the birth of her second child, Wingate left the Chamber of Commerce, which she had led for 10 years, to become a stay-at-home mom. Three-and-a-half years later, she came back into the workplace, where she forayed into the development and stewardship area of her local church.

"It brought a lot into my life," Wingate says. "I met my boyfriend Sam and his daughter Isabella there, and my children sung in the choir." And it was during this time that one of the congregation members, a senior leader from the Emory Alumni Association, alerted her to an

opening at Emory. "It was just the right timing," she says of her decision four years ago to join the EAA. "I've loved it from the start."

Wingate — who is off this month to speaking engagements with President Jim Wagner in Dallas and Houston — counts on the support of her family and friends to balance an often hectic schedule. "My daughters have been known to have dinner on the table waiting for me when I get home," she says of Sarah, 14, and Emily, 11, both of whom she hopes will one day attend Emory.

Wingate says she is looking forward to the holidays, when she will take some time off for quality family time. She has even made an early New Year's resolution. "My goal this year is to take the holidays completely off and not check e-mail," says Wingate, who pledges to leave her Treo switched off. "For one thing, I want to model that work-life balance to the people that work with me. Work is important, but your life outside of work is every bit as important."

She hopes that Emory alumni across the globe feel the same way.

UNIVERSITYLIBRARIES

More electrical, digital and search power to be added to libraries

BY LEA MCLEES

The Emory University Libraries are taking power to the people — students and faculty alike — following the results of a Web survey of Emory faculty and students earlier this year.

The more than 2,000 respondents requested additional e-journals and enhanced search engines libraries-wide, as well as more electrical power throughout the stacks of the Robert W. Woodruff Library, said Library Assessment

Coordinator Susan Bailey.

"Improvements to EUCLID and other library systems and services for finding and using library resources are coming soon," Bailey said. "In addition, we are converting more journals to electronic-only subscriptions."

And electrical power?

"Additional power outlets are being added to the Level One columns in Woodruff," Bailey said. "The renovation of Stacks Level Six in progress right now will more than double the number of power outlets available on that floor."

The results of the survey,

conducted for the libraries by Emory's Office of Institutional Research, reflect the needs of faculty and graduate students, who often access library resources from their homes and offices; as well as the needs of undergraduates, who are the most frequent in-person users of library spaces. Users of all of the Emory libraries were represented among the respondents.

The survey also highlighted differing needs in each library based on subject areas, Bailey said.

"For example, print collections are rated essential for almost 80 percent of Theology

Library users. Print collections are rated essential for less than 30 percent of Business Library users, however, because so much of what they need is accessible online."

Upcoming library enhancements that reflect survey respondents' needs include:

- Improvements to EUCLID and other systems for finding and using library resources.
- The conversion of a number of journals to electronic only, as part of the Moving Beyond Paper initiative, detailed at http://web.library.emory.edu/moving_beyond_paper/.

http://web.library.emory.edu/moving_beyond_paper/.

• Additional electronic content will be added through the Mass Digitization initiative, described at <http://news.emory.edu/Releases/irtasPartnership1181162558.html>.

In addition, more power outlets are being added on Level 1 of Woodruff Library, and improvements to photocopying services there are planned for 2008.

CAMPUSNEWS

Rwanda offers grim lessons to understanding threat of genocide

BY CAROL CLARK

A slide of a joyous group of people filled the screen at Glenn Memorial Auditorium. "I'm in the middle with my wife," said Egide Karuranga, explaining that the photo was taken at his wedding, when the couple was surrounded by 20 family members and friends. Everyone in the photo, except for Karuranga and his wife, died in the 1994 genocide in Rwanda, he tells the audience. "They were all killed. And they were killed by neighbors."

Karuranga was among the panelists who took part in "Beyond Hollywood's Rwanda: Truth and Justice, Security and Development," sponsored by the Rollins School of Public Health, along with other Emory organizations and GoodWorks

International. The event was a follow-up to the "State of Race" in November, which featured a talk by Paul Rusesabagina, whose experiences managing the Hotel des Milles Collines during the genocide inspired the movie "Hotel Rwanda."

CNN's Jim Clancy served as moderator at the Nov. 27 discussion, which covered the decades-long lead-up to the genocide, the ongoing work to bring the perpetrators to justice, and the current government's efforts to rebuild the country.

"I was there when the first genocide happened in 1959," said Karuranga, a Tutsi who said he was 3 years old when a group of Hutus came and asked his family to leave their home and then burned it down in front of them. Violence flared again in 1973, before the worst episode in 1994, when an estimated 800,000 to 1 million people were killed.

Karuranga was one of about 1,200 people who survived in 1994 by taking refuge in the Hotel des Milles Collines. He is currently an assistant professor at Virginia State University School of Business.

"How can ordinary people kill 1 million people in less than 100 days?" Karuranga posed the question before going through some of the stages of genocide that researchers have identified, including: classification, symbolization, dehumanization, organization, polarization, preparation, extermination and, finally, denial.

"It is for us, very complicated. It's more complicated than anything to still live together," he said, referring to the monumental challenges his homeland faces today.

Following are highlights from some of the remarks made by other participants in the discussion.



"Public health is defined as what we as a society do to ensure the conditions of health. It's also what we as society don't do to ensure the conditions of health. ... Public health involves politics, and if it doesn't, then sometimes we're not relevant."

— James Curran, dean of Rollins School of Public Health



"Part of the tragedy of Rwanda comes with denial. ... In Rwanda, we don't see denial that [the genocide] happened but we see denial of responsibility: 'Everybody's responsible, everybody did this.' Consequently, no one is guilty and everyone is guilty, so there's no blame to be put."

— Deborah Lipstadt, Dorot Professor of Modern Jewish and Holocaust Studies



"We don't have all the tools we need to criminally prosecute war criminals [who have taken refuge] here in the U.S., and we need that. It must be seen through to the end. Every last genocidier should be brought to justice."

— Gregory Gordon, former legal officer with the Office of the Prosecutor for the International Criminal Tribunal for Rwanda



"It's not the case that genocide is some kind of spontaneous act that takes place in a heated environment and leaves no paper trail. Genocide is always a matter of state policy and states create records. Rwanda is a very document-oriented place, it was a very bureaucratic country [in the lead-up to the genocide]."

— Jeffrey Richter, senior historian in the U.S. Justice Department's Office of Special Investigations and part of a three-member team at OSI focused on Rwanda



"The new government came up with a vision to move Rwanda from the level of conflict and killing to the level of being a country that provides services for its people, where people can live in peace and harmony and get out of poverty."

— James Kimonyo, ambassador of Rwanda to the United States



"Rwanda is one of the fastest growing countries economically in the world. They are attracting investors from all over the world. A group of investors from Dubai has just pledged \$230 million for recreational and hotel development. ... President [Paul] Kagame's strategy is you can't feed everybody on the land [through agricultural jobs], but you can put everybody to work behind a computer."

— Andrew Young, chairman of GoodWorks International and former U.S. ambassador to the United Nations

Music from page 1

day-to-day choices. He calls this notion of caring about the future "dreaming forward," and says it is essential because it makes life meaningful and change possible.

Bammer asked her students to find examples of utopian — or dystopian — impulses in the music they listen to. "I believe in focusing on the small things and going from there," she explains. "I want the students to be aware of how everything we do — from voting or not voting to the music we listen to and the pictures we hang on our walls — expresses the direction we want to go. All of those things together define who we are as individuals and as a society."

A '60s revival

Student Josh Drapekin and teaching assistant Emiko Soltis downloaded the 17 songs selected, ordered them into a playlist, and burned a CD for use in the class. Oddly, only three songs from the past decade were chosen. Bammer was astonished to find her students' selections rife with anthems from the late 1960s and early '70s.

"A lot of the current music isn't deep or meaningful, it's just rap/dance music," explains Julia Cox. "It seems like right now there's not really a collective voice for what should be done about the world's problems."

Cox, who is a Joni Mitchell fan, selected the singer-songwriter's "Big Yellow Taxi" for the "Bad World" section of the playlist. She says the 1970 message of how commercial interests encroach on peoples' ability to live autonomously remains relevant.

Discordant messages

David Elkins chose an instrumental of "Star Spangled

Banner" performed in 1969 by Jimi Hendrix. Some students squirm and squint as the chaotic chords of the rocker rattle the classroom.

"That's quite disturbing," Ethan Stern says after the song finishes.

"Then why were you smiling the whole time?" Bammer asks.

"I think it's really cool," Stern says.

Elkins notes that the frenzied distortion of the guitar chords climaxes when the music reaches "the bombs bursting in air," including sound effects for mortar rounds. Then Hendrix returns to the melody. "There's no more violence going on in the song and he ends it with a flair," he says.

Ian McCall, a veteran of the Marine Corps, says he could hear "Taps" amid the Hendrix riffs, which he interprets as an homage to fallen soldiers.

Burgess does an Internet search on his laptop and finds an article about how music scholars are still arguing whether Hendrix was making a powerful political statement or just gave a bad performance.

"Actually, he's a god," Elkins says, ending the debate.

The class playlist ends on a "Good World" note, with a version of "Over the Rainbow" by the late Hawaiian singer Israel Kamakawiwo'ole, selected by McCall. He explains that the characters in "The Wizard of Oz," who were seeking qualities that they had all along, remind him of today's society. "There's no perfect road devoid of lions and tigers and bears. We've already got what it takes to make a better world — the brains and the heart, and we're going to have to collectively find the courage," he says.

The "Bad World, Good World" playlist

Compiled by Angelika Bammer's class on utopian and dystopian visions.

"The Sounds of Silence" • Simon & Garfunkel • 1966

"Changes" • Tupac • 1995

"Big Yellow Taxi" • Joni Mitchell • 1970

"Star Spangled Banner" • Jimi Hendrix • 1969

"Lives in the Balance" • Jackson Browne • 1986

"Impromptu No. 3 Gb" • M Schubert • 1827

"What a Wonderful World" • Louis Armstrong • 1967

"Blackbird" • The Beatles • 1968

"Peace Train" • Cat Stevens • 1971

"Cuando Voy al Trabajo" • Victor Jara • 1973

"Imagine" • John Lennon • 1971

"Beautiful Day" • U2 • 2000

"Nice Dream" • Radiohead • 1995

"Scenic World" • Beirut • 2006

"The Good Life" • Kanye West • 2007

"I Can See Clearly Now" • Jimmy Cliff • 1993

"Over the Rainbow" • I. Kamakawiwo'ole • 1993

INSTITUTE FOR DEVELOPING NATIONS

Local understanding key to Western, African collaborations



Cape Town, South Africa, was the site of the Institute for Developing Nations' inaugural conference that explored research partnerships and collaborations for development.

When universities in this country have partnered with their counterparts in Africa, the track record of collaboration has been mixed. That's something Emory's new Institute for Developing Nations seeks to change, and the first major step was taken at a groundbreaking academic conference in Cape Town, South Africa.

The October conference, "Research Partnerships and Collaborations for Development: Strengthening Structures of Reciprocity and Responsibility," brought together researchers from Emory and collaborating partners from South Africa and several other African countries, including Liberia, Ethiopia, Senegal, Mozambique and Burkina Faso — some 50 scholars in all. Regional research institutes, foundations and nongovernmental organizations that support higher education in sub-Saharan Africa also were represented.

Participants explored the structures and ethics of research collaborations and their potential benefits and pitfalls.

"If we are going to do research on development, we have to recognize local expertise and partner with researchers in sub-Saharan Africa," said IDN Director Sita Ranchod-Nilsson. "These partnerships involve defining research agendas and outcomes as well as training students."

The emphasis on local understanding is one aspect that the IDN hopes will set it apart from other university collaborations involving institutions in the U.S. and Africa. Partnerships between Western and African institutions — though well-intentioned — frequently fail to deliver on their goals of improving conditions for those living in poverty because they overlook local priorities, knowledge and political contexts.

The IDN is approaching issues of development in a different way by working in collaboration with African researchers and policy experts, several dozen of whom were in Cape Town for the inaugural conference.

Although they represented fields as diverse as law, arts, social science and public health, the attendees found common ground in their past experiences of research partnerships between Western and African institutions. A key outcome of the conference was identifying areas of tension in previous partnerships and establishing strategies for addressing those tensions so that collaborations will be mutually beneficial and, thus, more sustainable. Another outcome of the discussions was the need to look beyond universities to the wide variety of research networks that are developing, particularly South-South networks, Ranchod-Nilsson said.

Through an upcoming

grant process, IDN will provide support for research projects and workshops to develop research proposals that reflect the conversations held in South Africa (see box).

Founded in partnership with The Carter Center in fall 2006, the mission of IDN is to harness the experience and passion of Emory's faculty and students, and leverage the University's networks worldwide, toward understanding and alleviating the underlying causes of poverty in the developing world. By bringing together the academic resources of a major research university, the experience of prominent and respected NGOs, and strategic partnerships with scholars, policy makers and research institutes in the developing world, IDN is in a unique position to design and promote new strategies to improve the lives of those living in poverty.

The conference was an important step in the IDN's progress. "Carter Center Trustee Charlayne Hunter-Gault told me that if want to work in sub-Saharan Africa, we have to 'walk in right,' meaning that we can't come in with all the answers, we have to be prepared to listen," Ranchod-Nilsson said. "I think this conference helped us to walk in right."

— From staff reports

Institute for Developing Nations to solicit research proposals for funding awards

Who should apply: Faculty interested in research related to improving the lives of those living in poverty in developing nations, particularly sub-Saharan Africa. IDN is particularly interested in proposals that are interdisciplinary and involve partnerships with in-country researchers.

Deadline: Jan. 22, 2008

Learn more: www.idn.emory.edu

GRADY from page 1

resolution which will require careful examination by the medical schools as well as other interested parties."

The FDHA vote followed a well-publicized street-side rally in support of "saving Grady" by scores of white-coated Emory and Morehouse faculty physicians, residents and medical students.

On Nov. 16, more than 280 Emory and Morehouse doctors signed an open letter to community and state leaders appealing for reorganization of the hospital's governance and adequate funding of the hospital from all sources.

"For over a century, Grady has been a beacon of hope, caring and discovery in the heart of Georgia," the doctors wrote.

"It is vital to the state's health and economy. We love Grady and want to continue caring for patients here. We appeal to you, our neighbors and friends, to help us revitalize and sustain one of the South's great hospitals."

Earlier in the month, Maupin and Wagner sent a joint letter to Pamela Stephenson, the chairperson of the FDHA, warning her that they are concerned about the impact of Grady's ongoing budget uncertainty on patient care, recruitment and retention of faculty, and recruitment of residents — newly-minted MDs who pursue graduate training in medical specialties. Emory and Morehouse, like medical schools across the country, are currently in the midst of

recruiting prospective residents for next year under the terms of the National Resident Matching Program.

"Even as the hospital authority continues its deliberations," Wagner and Maupin wrote on Nov. 8, "Emory and Morehouse are compelled to explore alternative venues for our programs in the event those deliberations are unsuccessful. The process of reviewing alternatives is already under way, so that we might be in a position to begin redeployment as necessary in the new year."

They continued, "We remain cautiously optimistic that we will be able to preserve our historic and productive relationship that has benefited thousands of patients, the counties and the state as a whole."

COUNCIL UPDATE

Governance groups outline plans, meeting highlights

In its recent meeting, the **University Senate** reaffirmed its commitment to participating in community sustainability and outreach initiatives, including partnering with Director of Sustainability Initiatives Ciannat Howett on a major Universitywide recycling program. The Senate also plans to join with other Emory governance groups to engage in a community event in connection with the Classroom on the Quad. According to President Nadine Kaslow, the intent is to provide resources to service agencies that assist the Atlanta immigrant community.

Kaslow said the Senate also commended the work of Vice President of Campus Services Bob Hascall and his team, who responded to the Senate's request for a Web site to update the community on campus construction.

In its next meeting on Jan. 29, 2008, the Senate will join the President's Commission on Lesbian, Gay, Bisexual and Transgender Concerns and the Office of Lesbian/Gay/Bisexual/Transgender Life to receive Safe Space training, a program that advances Emory's goal of creating a campus community in which everyone is treated with respect and dignity.

The **Faculty Council** emerged from its November meeting having prioritized several new goals for the academic year. The council set goals in accordance with the new report, "A Community of Excellence: Reflections and Directions from the Year of the Faculty," which outlines actions suggested by Emory faculty members as the University continues to invest new levels of strategic resources to build and strengthen a faculty of excellence. The council will work to retain Emory's finest professors in keeping with Emory's goal of being a destination university for instructors and researchers. Benefits are also an issue of focus. The council underscored the value of the Work-Life Task Force and expressed interest in that group's efforts on multiple topics, including family and maternity leave and partner hires. The Faculty Council's next meeting is Jan. 22, 2008.

The **Employee Council**, which each month visits a different unit of the University to help staff become better acquainted with all aspects of Emory, convened at 1599 Clifton Rd. for its November meeting, where they learned from Vice President of Research Administration David Wynes about the life cycle of research. Also featured was Director of Forensics Melissa Maxcy Wade, who discussed the National Debate Project, which promotes debate as a tool for empowering youth living in socio-economically challenged communities. Council members also learned about the current Step Up Emory initiative on the fight against breast cancer. The next Employee Council meeting will be held on Dec. 12 at the School of Public Health.

— From staff reports

LECTURE SERIES

Von Mueller's 'Life of the Mind' lecture to explore how new technologies reshape cinema



Something strange is happening to American cinema. Since the mid-1990s, the accelerating application of various digital imaging technologies have radically altered not only the way motion pictures are made, but also how they are seen, sold — and even how they are understood.

Film studies lecturer Eddy Von Mueller will address these developments in cinema the next Life of the Mind lecture on Wednesday, Dec. 5.

Von Mueller said the lecture will focus on how the practice of filmmaking is changing in the 21st century, "shifting from artisanal, localized and material craftwork to a global, fully industrialized, fundamentally alienated mode of production in which movies are engineered and assembled from parts made in disparate time and places." He will also discuss the aesthetic, economic and ethical implications of this new, digitally dependent cinema.

Von Mueller has published extensively in the popular press as a commentator and film critic and recently completed his first book, "The Acme Aesthetic: The Impact of Animation on Contemporary Cinema." He has also worked as an illustrator and animator, and continues to direct, produce and write for television and film. In 2008, he will helm the Department of Film Studies' first course in fiction film production.

The free lecture, titled "The Empty Set: Labor, Technology, and the Transmogrification of 21st-Century Cinema," begins at noon in the Jones Room of the Woodruff Library. The Life of the Mind lecture series will continue into the spring semester, beginning with professor Martha Fineman, a leading authority on family law and feminist jurisprudence.

— From staff reports

SCHOLARSHIP&RESEARCH

Emory Global Health Institute launches scholars program

BY ROBIN TRICOLES

The Emory Global Health Institute has launched its Global Health Field Scholar Awards program, offering new and innovative global learning opportunities to Emory students across the University. The program will offer financial awards to individual students and to teams of students seeking to gain knowledge and practical experience by conducting global health field projects.

Building on a recently established awards program aimed at helping individual students gain academic and practical experience in global health, the program will now offer students two new opportu-

nities: one involving teams that develop their own global health projects, and the other involving multidisciplinary teams working on site-initiated projects at GHI partner sites. GHI partner sites are organizations with which GHI has formed partnerships through its funded faculty programs.

"We would like to assist students throughout Emory who are interested in global health to be able to work and learn in a pre-selected project/site, chosen for its educational opportunity," said Jeffrey Koplan, director of the Global Health Institute.

Emory students in each awards program will work on site for a minimum of six weeks in the summer and then will share their experiences

with the Emory community at the Global Health Scholars Symposium next fall.

"The program is a wonderful educational opportunity. We want people to realize that health is not just the treatment of disease. There are so many other disciplines involved in global health such as economics, anthropology, theology, education, law, journalism and business. There is a component for students across the entire University, they just may not be aware of it," said Suzanne Mason, coordinator of Global Health Learning Programs for GHI.

For more information about the Global Health Institute Field Scholar Awards, visit www.globalhealth.emory.edu.

Award details

Individual Field Scholar

These awards, established in spring 2007, are open to all Emory students and support academic study and practical experience on global health projects with underserved, vulnerable populations in any country.

Team Field Scholar

These awards assist students in gaining practical global health experience on team projects focusing on a variety of topics such as research, education, business, disease prevention and treatment.

Partner Site Field Scholar

These awards provide students the opportunity to complete field work at GHI's partner sites while working with a multidisciplinary team of students, mentors and advisers.

SCHOLARSHIP&RESEARCH

Alcohol may amplify chronic rejection in lung transplants

BY JENNIFER JOHNSON

A recent study using an animal model of lung transplants shows that chronic alcohol consumption by the donor promotes scarring and airway injury after transplantation.

The results raise questions about human lung donors with a history of alcohol abuse, say authors Patrick Mitchell, a post-doctoral researcher, and David Guidot, professor of medicine and director of the Emory Alcohol and Lung Biology Center.

The study appeared in the Dec. 1 issue of the American Journal of Respiratory Critical Care Medicine. Its findings have prompted doctors at Emory to begin a clinical study of the post-transplant effects of alcohol use among lung donors.

"There are reasons to be concerned that chronic alcohol abuse by donors could increase the risk of complications in the transplanted lung," Guidot said. "Our goal is not to exclude donors, which would be the worst case scenario. Rather, it is to understand the biology, so that we can know how to intervene and make outcomes better."

Mitchell, who designed the animal experiments, says that the team's long-term goals are to develop biological tests to measure the effects of alcohol on the lung and ways to com-

pensate for those effects.

About a sixth of deceased organ donors have a history of heavy alcohol consumption, defined as two or more drinks per day, according to the United Network for Organ Sharing database. That's more than triple the rate in the general population.

Previous studies have shown that donor alcohol abuse increases the risk of heart failure after heart transplantation. But so far, clinical data describing the effect of alcohol abuse on lung transplants has been scarce.

"There is considerable evidence that alcohol abuse increases the risk for lung disease and lung injury," Guidot said. "So it is a natural progression to look at lung transplants."

In lung transplantation, chronic rejection comes in the form of obliterative bronchiolitis, a slow destruction of the lung followed by remodeling of the lung into scar tissue and irreversible airflow limitation.

"Chronic rejection remains the major barrier to successful lung transplantation and unfortunately, suppressing the immune system doesn't change the outcome," he said.

Although almost three-quarters of lung transplant recipients survive the first year after surgery, obliterative bronchiolitis affects the majority after five years, Guidot said. To examine the effects of

alcohol on lung transplantation, the researchers used a model in which they transplanted a trachea from one strain of rat to another.

Feeding alcohol for eight weeks to rats that became tracheal donors increased the degree to which scar tissue overran the transplants, the study shows.

Donor alcohol consumption did not worsen chronic rejection in transplants within an inbred rat strain, but it did add to the incompatibility between the immune systems of rats from an "outbred" strain of rat that is less uniform genetically.

Alcohol appeared to depress the number of white blood cells in the donor trachea pre-transplant but increased the production of growth factors that promote the expansion of scar tissue.

Monitoring alcohol's effects of acute and chronic graft rejection after lung transplantation is the next logical step, the Emory doctors say.

Andres Pelaez, a pulmonary medicine specialist at Emory's McKelvey Lung Transplant Center, will study lung transplant patients for a minimum of two years' observation. In parallel, his team will examine the prevalence of alcohol abuse in the potential donor pool, he said.

The research is supported by the National Institutes of Health and the Department of Veterans Affairs.

CAMPUS SERVICES

Emory Energy 101

What is energy? Very simply put, energy is the ability or capacity for work. Energy cannot be created or destroyed; it can merely be transformed.

How and why do we transform energy at Emory?

At Emory, utilities are used to transform energy to enable the American lifestyle that is well-lit, computer filled, temperate and accustomed to readily accessible drinking water. The transfer of energy into light, or into hot or cool air, produces emissions that can pollute and harm our environment — the main reason we should form new and better habits regarding utility usage.

The utilities consumed in our small city of 30,000 faculty, staff and students, include electricity, natural gas, domestic water, chilled water and steam (measured in kilowatts, therms, gallons, tons and pounds, respectively). In order to get a combined measurement of all utilities used, we must convert each into the shared standard of measurement, BTUs or British thermal units. This is necessary to measure our progress toward reaching Emory's goal of reducing utility consumption by 25 percent by 2015 from a baseline measurement taken in 2005.

Breakdown of utility usage at Emory

Water is purchased from Dekalb County for chilled water, steam, drinking water and for some irrigation. Whenever possible, the water used to irrigate Emory's grounds comes from underground cisterns designed to collect and distribute rainwater runoff.

An estimated 67 percent of our electricity is used in the heating, air conditioning and ventilation systems. This is a much higher percentage than for a residence, mainly because at home we do not use ventilation air and tend to cycle the HVAC system on and off. Conversely, code regulations require ventilation fans to stay operational during the hours a public building is occupied. Lighting and plug usage make up the bulk of the remaining third of electricity usage on campus. To produce our electricity, Georgia Power burns coal, also resulting in greenhouse emissions.

Air-conditioning is a complicated process. The cooling process actually removes the heat as well as humidity from the air to "cool" it down. Air feels cooler when humidity is removed, even when outdoor temperatures are the same, the higher humidity in Georgia will make it feel hotter than a dry day in Arizona. To create a comfortable environment with good air quality, a balancing act between heat, humidity and airflow is required.

Chilled water requires a lot of electricity to chill and pump through a coil system, so much so that it gets its own utility category. Additional electricity then is consumed to blow air over the chilled coils into spaces to cool them.

Natural gas is used mainly in steam production, small furnaces to heat spaces, cooking and in research labs.

Steam is considered a utility in and of itself considering the volume that's produced and consumed on campus, even though it is produced by heating one utility (water) by burning another (natural gas or fuel oil). Among other functions, steam is created to heat buildings, heat water for showers and for sterilization of instruments for research and surgery. The use of fossil fuels for steam production ultimately converts fuel into greenhouse emissions.

Most of the water used to produce steam is circulated within a closed loop system. This means that only a small fraction of the water needed to maintain steam at necessary pressure and temperature levels is "make-up" water, or water purchased from the county and added back into this system. Additionally, county water is treated for human consumption but not filtered to the extent that is required in a steam system. By circulating the existing water, less energy is spent on filtration and treatment.

Utility reduction

The United States, per capita, creates more carbon emissions than any other country, by far. One of the reasons we are so interested in energy is what it could mean to future generations.

To produce the environment which we are accustomed to and desire, Emory spends millions of dollars on utilities annually. When we discuss the reduction of energy, what we're really talking about is reducing the usage of energy or finding alternative methods of transformation so as to produce less carbon emissions, such as using a compact fluorescent vs. an incandescent bulb, and keeping temperature controls between 68 and 72 degrees. Another option is to minimize the transformation of energy, or utility usage, by turning out the lights; walking to meetings where possible; avoid using space heaters; and shutting down computers at night.

The more we "conserve energy" by reducing our utility usage, the less money Emory pays to the utility companies. These savings can then be turned back to fund salary increases, upgrade equipment, put toward new utility conservation initiatives, or whatever else you might have on your departmental wish list.

Barbara Hudson is manager of training and communications for Campus Services.

Emory University Summary Annual Report for the 2006 Plan Year

FOR EMORY UNIVERSITY RETIREMENT PLAN

This is a summary of the annual report for the EMORY UNIVERSITY RETIREMENT PLAN, EIN 58-0566256, Plan No. 001, for the period January 1, 2006 through December 31, 2006. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Benefits under the plan are provided.

There were participants in or beneficiaries of the plan at the end of the plan year, although not all of persons had yet earned the right to receive benefits.

Your Rights To Additional Information

You have the right to receive a copy of the full annual report, or any part thereof, on request. The items listed below are included in that report:

1. insurance information, including sales commissions paid by insurance carriers.

To obtain a copy of the full annual report, or any part thereof, write or call EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322, (404) 727-7623. The charge to cover copying costs will be \$.50 for the full annual report, or 10 cents per page for any part thereof.

You also have the right to receive from the plan administrator, on request and at no charge, a statement of the assets and liabilities of the plan and accompanying notes, or a statement of income and expenses of the plan and accompanying notes, or both. If you request a copy of the full annual report from the plan administrator, these two statements and accompanying notes will be included as part of that report. The charge to cover copying costs given above does not include a charge for the copying of these portions of the report because these portions are furnished without charge.

You also have the legally protected right to examine the annual report at the main office of the plan (EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322) and at the U.S. Department of Labor in Washington, D.C., or to obtain a copy from the U.S. Department of Labor upon payment of copying costs. Requests to the Department should be addressed to: Public Disclosure Room, Room N1513, Employee Benefits Security Administration, U.S. Department of Labor, 200 Constitution Avenue, N.W., Washington, D.C. 20210.

FOR EMORY UNIVERSITY WELFARE PLAN FOR INSURED BENEFITS

This is a summary of the annual report of the EMORY UNIVERSITY WELFARE PLAN FOR INSURED BENEFITS, EIN 58-0566256, Plan No. 501, for the period January 1, 2006 through December 31, 2006. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Insurance Information

The plan has contracts with UNUM LIFE INSURANCE COMPANY and RELIANTAR LIFE INSURANCE COMPANY to pay Life Insurance, long-term disability, long term care claims incurred under the terms of the plan. The total premiums paid for the plan year ending December 31, 2006 were \$8,129,161.

Basic Financial Statement

The value of plan assets, after subtracting liabilities of the plan, was \$7,641,635 as of December 31, 2006, compared to \$6,691,181 as of January 1, 2006. During the plan year the plan experienced an increase in its net assets of \$950,454. This increase includes unrealized appreciation and depreciation in the value of plan assets; that is, the difference between the value of the plan's assets at the end of the year and the value of the assets at the beginning of the year or the cost of assets acquired during the year. During the plan year, the plan had total income of \$8,300,723 including employer contributions of \$3,666,439, employee contributions of \$3,683,830 and earnings from investments of \$950,454.

Plan expenses were \$7,350,269. These expenses included \$7,350,269 in benefits paid to participants and beneficiaries.

Your Rights To Additional Information

You have the right to receive a copy of the full annual report, or any part thereof, on request. The items listed below are included in that report:

1. an accountant's report;
2. assets held for investment;
3. insurance information, including sales commissions paid by insurance carriers; and
4. information regarding any common or collective trusts, pooled separate accounts; master trusts or 103-12 investment entities in which the plan participates.

To obtain a copy of the full annual report, or any part thereof, write EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322, (404) 727-7623. The charge to cover copying costs will be \$.50 for the full annual report, or 10 cents per page for any part thereof.

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FOR EMORY UNIVERSITY HEALTHCARE PLAN

This is a summary of the annual report of the EMORY UNIVERSITY HEALTHCARE PLAN, EIN 58-0566256, Plan No. 502, for the period January 1, 2006 through December 31, 2006. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Insurance Information

The plan has contracts with AETNA, CompBenefits Insurance Co. to pay Medical claims incurred under the terms of the plan. The total premiums paid for the plan year ending December 31, 2006 were \$2,209,457.

Basic Financial Statement

The value of plan assets, after subtracting liabilities of the plan, was \$64,575,947 as of December 31, 2006, compared to \$58,185,846 as of January 1, 2006. During the plan year the plan experienced an increase in its net assets of \$6,390,101. This increase includes unrealized appreciation and depreciation in the value of plan assets; that is, the difference between the value of the plan's assets at the end of the year and the value of the assets at the beginning of the year or the cost of assets acquired during the year. During the plan year, the plan had total income of \$123,940,100 including employer contributions of \$89,779,790 employee contributions of \$26,046,568 and earnings from investments of \$8,113,742.

Plan expenses were \$117,549,999. These expenses included \$11,010,327 in administrative expenses and \$106,539,672 in benefits paid to participants and beneficiaries.

Your Rights To Additional Information

You have the right to receive a copy of the full annual report, or any part thereof, on request. The items listed below are included in that report:

1. an accountant's report;
2. financial information and information on payments to service providers;
3. assets held for investment;
4. insurance information, including sales commissions paid by insurance carriers; and
5. information regarding any common or collective trusts, pooled separate accounts; master trusts or 103-12 investment entities in which the plan participates.

To obtain a copy of the full annual report, or any part thereof, write EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322, (404) 727-7623. The charge to cover copying costs will be \$.50 for the full annual report, or 10 cents per page for any part thereof.

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FOR EMORY UNIVERSITY RESIDENCY TRAINING PROGRAM HEALTH CARE BENEFIT PLAN

This is a summary of the annual report of the EMORY UNIVERSITY RESIDENCY TRAINING PROGRAM HEALTH CARE BENEFIT PLAN, EIN 58-0566256, Plan No. 505, for the period July 1, 2006 through June 30, 2007. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Insurance Information

The plan has contracts with COMPBENEFITS COMPANY to pay medical claims incurred under the terms of the plan. The total premiums paid for the plan year ending June 30, 2007 were \$75,896.

Your Rights To Additional Information

You have the right to receive a copy of the full annual report, or any part thereof, on request. The items listed below are included in that report:

1. insurance information, including sales commissions paid by insurance carriers.

To obtain a copy of the full annual report, or any part thereof, write EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322, (404) 727-7623. The charge to cover copying costs will be \$.50 for the full annual report, or 10 cents per page for any part thereof.

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FOR EMORY UNIVERSITY RESIDENCY TRAINING PROGRAM LIFE ACCIDENTAL DEATH & DISMEMBERMENT & LONG TERM DISABILITY

This is a summary of the annual report of the EMORY UNIVERSITY RESIDENCY TRAINING PROGRAM LIFE ACCIDENTAL DEATH & DISMEMBERMENT & LONG TERM DISABILITY, EIN 58-0566256, Plan No. 506, for the period July 1, 2006 through June 30, 2007. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Insurance Information

The plan has contracts with STANDARD INSURANCE COMPANY and PROVIDENT LIFE & ACCIDENT INSURANCE CO. to pay life insurance, ACCIDENTAL DEATH & DISMEMBERMENT, long-term disability claims incurred under the terms of the plan. The total premiums paid for the plan year ending June 30, 2007 were \$188,583.

Because they are so called "experience-rated" contracts, the premium costs are affected by, among other things, the number and size of claims. Of the total insurance premiums paid for the plan year ending June 30, 2007, the premiums paid under such "experience-rated" contracts were \$97,615 and the total of all benefit

claims paid under these experience-rated contracts during the plan year was \$0.

Your Rights To Additional Information

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1. insurance information, including sales commissions paid by insurance carriers.

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FOR EMORY UNIVERSITY BENEFLEX PLAN

This is a summary of the annual report of the EMORY UNIVERSITY BENEFLEX PLAN, EIN 58-0566256, Plan No. 507, for the period January 1, 2006 through December 31, 2006. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Your Rights To Additional Information

You have the right to receive a copy of the full annual report. To obtain a copy of the full annual report, or any part thereof, write EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322, (404) 727-7623. The charge to cover copying costs will be \$.50 for the full annual report, or 10 cents per page for any part thereof.

You also have the right to receive from the plan administrator, on request and at no charge, a statement of the assets and liabilities of the plan and accompanying notes, or a statement of income and expenses of the plan and accompanying notes, or both. If you request a copy of the full annual report from the plan administrator, these two statements and accompanying notes will be included as part of that report. The charge to cover copying costs given above does not include a charge for the copying of these portions of the report because these portions are furnished without charge.

You also have the legally protected right to examine the annual report at the main office of the plan (EMORY UNIVERSITY DIVISION OF HUMAN RESOURCES, 1599 CLIFTON ROAD, ATLANTA, GA 30322) and at the U.S. Department of Labor in Washington, D.C., or to obtain a copy from the U.S. Department of Labor upon payment of copying costs. Requests to the Department should be addressed to: Public Disclosure Room, Room N1513, Employee Benefits Security Administration, U.S. Department of Labor, 200 Constitution Avenue, N.W., Washington, D.C. 20210.

FOR EMORY UNIVERSITY WELFARE MASTER TRUST

This is a summary of the annual report for the Emory University Welfare Master Trust, EIN 58-2087692, Plan No. 511, for the period January 1, 2006 through December 31, 2006. The annual report has been filed with the Employee Benefits Security Administration, U.S. Department of Labor, as required under the Employee Retirement Income Security Act of 1974 (ERISA).

Basic Financial Statement

Benefits under the plan are provided. Plan expenses were \$2,000,884. These expenses included \$92,327 in administrative expenses and \$1,908,557 in benefits paid to participants and beneficiaries. There were participants in or beneficiaries of the plan at the end of the plan year, although not all of these persons had yet earned the right to receive benefits.

The value of plan assets, after subtracting liabilities of the plan, was \$51,529,451 as of December 31, 2006, compared to \$46,791,473 as of January 1, 2006. During the plan year the plan experienced an increase in its net assets of \$4,737,978. This increase includes unrealized appreciation and depreciation in the value of plan assets; that is, the difference between the value of the plan's assets at the end of the year and the value of the assets at the beginning of the year or the cost of assets acquired during the year. The plan had total income of \$6,738,861 including earnings from investments of \$6,738,861.

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You have the right to receive a copy of the full annual report, or any part thereof, on request. The items listed below are included in that report: 1. an accountant's report; 2. financial information and information on payments to service providers; 3. assets held for investment.

To obtain a copy of the full annual report, or any part thereof, write or call Emory University, 1599 Clifton Road; Ste 103, Atlanta, GA 30322, (404) 727-7623. The charge to cover copying costs will be \$.50 for the full annual report, or 10 cents per page for any part thereof.

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For online event information, visit www.events.emory.edu.

Events for the Emory Community

PERFORMING ARTS

TUESDAY, DEC. 4

Concert

Emory Jazz Ensemble, performing. Gary Motley, directing. 8 p.m. Emerson Hall. Schwartz Center. Free. 404-727-5050.

THURSDAY, DEC. 6

Concert

Emory Symphony Orchestra, performing. Richard Prior, conducting. 8 p.m. Emerson Hall, Schwartz Center. Free. 404-727-5050.

FRIDAY, DEC. 7

Concert

Eun Sun Lee, violin, performing. Noon. Emerson Hall, Schwartz Center. Free. 404-727-5050.

Concert

"Festival of Nine Lessons and Carols." Emory University Chorus and Concert Choir, and Timothy Albrecht, organ, performing. Eric Nelson, directing. 8 p.m. Glenn Auditorium. \$15; \$12 discount categories; \$5 students. 404-727-5050.

Also Dec. 8 at 5 p.m. and 8 p.m.

SUNDAY, DEC. 9

Concert

"Father Christmas' Favorite Music." Santa Claus, appearing, and Vega Quartet, performing. 4 p.m. Reception Hall, Carlos Museum. \$4; four free tickets for family-level and above Museum members. 404-727-5050.

Dance

"Fieldwork Showcase." Community artists, performing. 5 p.m. Dance Studio, Schwartz Center. \$7. 404-727-5050.

MONDAY, DEC. 10

Concert

Atlanta Youth Wind Symphony, performing. Scott Stewart, directing. 8 p.m. Emerson Hall, Schwartz Center. Free. 404-727-5050.

SATURDAY, DEC. 15

Concert

"Fifteenth Annual Atlanta Celtic Christmas Concert." 8 p.m. Emerson Hall, Schwartz Center. \$25; \$20 discount categories; \$10 students. 404-727-5050.

Also Dec. 16 at 2 p.m. and 8 p.m.

VISUAL ARTS

MONDAY, DEC. 3

Film

"Segregated Cinema Project: 'Driving Miss Daisy.'" Bruce Beresford, director. 8 p.m. 205 White Hall. Free. 404-727-6761.

WEDNESDAY, DEC. 5

Film

"The Rules of the Game." Jean Renoir, director.

8 p.m. 205 White Hall. Free. 404-727-6761.

THURSDAY, DEC. 6

Film

"Maat Takrima: 'Higher Learning.'" John Singleton, director. 6:30 p.m. 207D Conference Room, Candler Library. Free. 404-727-6847.

Visual Arts Gallery Exhibition Opening

"New Work by Sang-Wook Lee." 5:30 p.m. Visual Arts Gallery. Free. 404-727-5050.

On view through Jan. 26, 2008.

ONGOING:

Schatten Gallery Exhibition

"Cartooning for Peace." Schatten Gallery, Woodruff Library. 404-727-7504.

Through Dec. 15.

MARBL Exhibition

"Dear Miss Hester: Letters From Flannery O'Connor to Betty Hester, 1955-1964." MARBL, Woodruff Library. Free. 404-727-6887.

Through Dec. 28.

Theology Library Exhibition

"Singing Faith: A Tercentenary Celebration of Charles Wesley." Durham Reading Room, Pitts Theology Library. Free. 404-727-5094.

Through Jan. 1.

Carlos Museum Exhibition

"Robert Rauschenberg's Currents: Features and Surface Series." Carlos Museum. 404-727-4282.

Through Feb. 17.

LECTURES

MONDAY, DEC. 3.

Anthropology Lecture

"Thirty Years and Three Days: A Brief Return to Nisa and the !Kung San (Bushmen) of Botswana." Melvin Konner, anthropology, presenting. 3:15 p.m. 206 Anthropology Building. Free. 404-727-7518.

Literature Lecture

"Kazantzakis's Religious Mania." Peter Bien, Dartmouth College, presenting. 7 p.m. Reception Hall, Carlos Museum. Free. 404-261-3313.

Registration required to atlanta@greekembassy.org.

THURSDAY, DEC. 6

Medical Science Lecture

"Surgical Grand Rounds: Development of Respiratory Support Devices." Kenneth Franco, surgery, presenting. 7 a.m. Emory Hospital Auditorium. Free. 404-778-1903.

Physiology Lecture

"Fusion Pore, Fact or Fiction? Studies of Transmitter Release I the

Rab3A Deletion Mouse."

Kathrin Englisch, Wright State University, presenting. 9 a.m. 600 Whitehead Building. Free. 404-727-7401.

Medical Lecture

"Trypanosomatid Mitochondrial DNA Transactions: Multiple DNA Polymerases in the Bank." Michele Klingbeil, University of Massachusetts, presenting. 11:45 a.m. Ground Floor Auditorium, Whitehead Building. Free. 404-727-5960.

WEDNESDAY, DEC. 12

Psychoanalytic Studies Lecture

"The Incest Prohibitions: Anthropological and Psychoanalytic Perspectives." Bobby Paul, Emory College, presenting. 4:30 p.m. 110 White Hall. Free. 404-727-1444.

THURSDAY, DEC. 13

Medical Science Lecture

"Surgical Grand Rounds: Update on Mechanical Ventilation." Rabih Bechara, medicine, presenting. 7 a.m. Emory Hospital Auditorium. Free. 404-778-1903.

Physiology Lecture

"Na⁺/H⁺ Exchangers from Yeast to Human: Trafficking in Drugs, Salt and Acid." Rajini Rao, Johns Hopkins University, presenting. 9 a.m. 600 Whitehead Building. Free. 404-727-7401.

Biochemistry Lecture

"Mutations that Reduce the Fidelity of Transcription." Jeffrey Strathern, National Cancer Institute-Frederick, presenting. 1 p.m. Ground Floor Auditorium, Whitehead Building. Free. 404-727-5960.

THURSDAY, DEC. 20

Physiology Lecture

Ron Harris, Cornell University, presenting. 9 a.m. 600 Whitehead Building. Free. 404-727-7401.

RELIGION

SUNDAY, DEC. 9

University Worship

Advent Lessons and Carols. 10:30 a.m. Cannon Chapel. Free. 404-727-6225.

SUNDAY, DEC. 16

University Worship

Rev. Susan Henry-Crowe, religious life, preaching. 11 a.m. Cannon Chapel. Free. 404-727-6225.

SPECIAL

MONDAY, DEC. 3

RSS Workshop

11:45 a.m. 310 Woodruff Library. Free. 404-727-0417.

THURSDAY, DEC. 6

Holiday Book Clearance Sale

Carlos Museum Bookshop. 10 a.m.-5 p.m. Free. 404-727-0509.

Also Dec. 7 and 8.

TUESDAY, DEC. 11

Pre-Kwanzaa Celebration

4 p.m. Harris Parlor, Free. 404-727-6847.

SUNDAY, DEC. 16

Hindi Urdu Poetry Night

6 p.m. 208 White Hall. Free. 404-727-2108.

MONDAY, DEC. 17

Predictive Health Symposium

"State of the Art: A Story in Four Parts." 8-5 p.m. Emory Conference Center. \$100; \$25 Emory and Ga. Tech employees; \$10 students. 404-686-6194. **Register at <http://whsc.emory.edu/phi/symposium2007.cfm>.**

EMORYSNAPSHOT

Grady event aimed at injury prevention



Bryan Meltz

In an up-close look at trauma in one of the region's only Level I trauma centers, students from King Middle School learned firsthand the catastrophic effects of trauma from the ill decision not to buckle up or wear a helmet, or from gang-related violence. Injury is the leading cause of death for children and teens.

On Nov. 28, the neurosurgery department and trauma team at Grady Memorial Hospital hosted Youth Trauma Prevention Day, in cooperation with the Metro Atlanta Chamber of Commerce, Atlanta Partners for Education Program.

Students learned about the anatomy and physiology of trauma and received a demonstration of trauma services from first responders on the emergency room team, operating room team and intensive care unit.

Odette Harris, assistant professor in Emory School of Medicine and chief of neurosurgery at Grady, hopes the event, which was dedicated to public education and injury prevention, will serve as a pilot program for neighborhood schools. "If we can get young people to realize they are not invincible and that their actions are potentially harmful and even have fatal consequences, perhaps we can effect change and ultimately reduce the significant volume of trauma-related injuries seen in emergency rooms across the country," said Harris.