Where Courageous Inquiry Leads

EMORY UNIVERSITY STRATEGIC PLAN 2010–2015

STRATEGIC THEMES

<table>
<thead>
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<th>STRATEGIC THEMES</th>
<th>INITIATIVES</th>
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| Strengthening Faculty Distinction | Faculty development  
Tenure and promotion  
Recruitment and retention |
| Ensuring Highest Student Quality and Enhancing the Student Experience | Recruitment and financial aid  
Engaged scholars  
Curriculum and pedagogy |
| Creating Community — Engaging Society | Culture  
Sustainability  
Professional and leadership development |
| Confronting the Human Condition and Human Experience | Religions and the human spirit  
Race and difference  
Global health |
| Exploring New Frontiers in Science and Technology | Neuroscience, human nature and society  
Predictive health and society  
Computational and life sciences |

FRAMING PRINCIPLES

Societal Impact  
Internationalization  
Creativity: Art and Innovation  
Strategic Collaborations

GOALS

Goal 1: Emory has a world-class, diverse faculty that establishes and sustains preeminent learning, research, scholarship, health care and service programs.

Goal 2: Emory enrolls the best and the brightest undergraduates, graduate, and professional students and provides exemplary support for them to achieve success.

Goal 3: Emory’s culture and physical environment enrich the lives and intellectual work of faculty, students and staff.

Goal 4: Emory is recognized as a place where scholars work collaboratively as a strong and vital community to confront the human condition and experience and explore twenty-first century frontiers in science and technology.

Goal 5: Emory stewards its financial and other resources to drive activities that are essential and those through which Emory can demonstrate excellence and provide leadership.

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Updated August 2009