

## **Minutes of the Emory Faculty Council**

17 February 1998  
Room 400 Administration

**In attendance:** John Boli, Virgil Brown, William Chace, Rebecca Chopp, William Cody, Rich Freer, Luke Johnson, Judith Kapp, Laura Porter Kimble, Sharon Lewis, Jerre Lutz, David Pacini, Gay Robins, Jeffrey Rosensweig, Rick Rubinson, Winfield Sale, Mike Terrazas, Frank Vandall, Keith Wilkinson

**Excused absences:** Kevin LaGree, Helen O'Shea, Nanette Wenger, Susan Frost

### **I. Welcome and Announcements**

Faculty Council Chair William Cody called the meeting to order at 3:15 p.m. After extending a warm welcome to members and guests of the Council, he announced the upcoming Faculty Town Hall Meeting that is to be convened on Thursday 19 February. The topic of the meeting is sponsored research, and the panelists for the discussion are University President William Chace, Interim Provost Rebecca Chopp, and Vice President for Research, Dennis Liotta.

### **II. Presentation and Approval of Minutes of November 1997 and January 1998.**

Council Chair Cody presented the minutes of the 18 November 1997 and the 20 January 1998 meetings of the Faculty Council. The council approved both sets of minutes.

### **III. Remarks of University President William Chace**

University President William Chace announced gifts to the Business School from the Goizueta estate and the Woodruff Foundation in the amount of 20 million dollars each. He expressed his gratitude for these benefactions, and noted that they will considerably strengthen the prospects of the new Dean, Tom Robertson, to advance the position of the Business School.

President Chace expressed concern over the psychological impediments that the otherwise impressive outcomes of our endowment growth have produced. Principal among these is a misconception of the fiscal situation in the university; it remains 60% tuition-dependent for the needs of the annual budget--despite the yield of the endowment--as compared with Princeton, which is only 1% tuition-dependent. A second misconception is that all schools at Emory share equally in the abundance of the endowment, which hides from view the under-endowed status of the schools of Law, Public Health, and Nursing.

President Chace turned next to a review of the history of the Provost's Office, with particular attention to its budgetary authority. He shared his perception that the current lines of budgetary authority are not consistent with the structural arrangements of the

Provost's Office in other leading universities. President Chace expressed his desire to redress this structural inconsistency, in the interest both of strengthening the integrity of the Provost's Office and of enhancing the competitive attractiveness of the office for candidates whom the University is currently identifying to succeed former Provost Billy Frye.

President Chace concluded his remarks with an invitation to the faculty to assume a greater measure of responsibility for self-governance.

#### **IV. Remarks of Interim Provost Rebecca Chopp**

Interim Provost Rebecca Chopp announced that one of the outcomes of the Teaching Commission was the establishment of an Advisory Council on Teaching. Professor Walt Reed (English) will chair the Advisory Council, and Professor Chuck Foster (Theology) will serve as co-chair. Teaching officers from each of the faculties will serve as members of the Advisory Council. Vice-Provost Susan Frost will work regularly with the Council, which will take up as its first item of business the development of teaching portfolios across the University.

Interim Provost Chopp also announced the formation of a search committee, under the chairmanship of Chancellor Billy Frye, to identify a successor to the office of Vice President for Information Technology.

Interim Provost Chopp concluded her remarks with a reminder about the upcoming Faculty Town Hall Meeting that will focus upon the issue of balance between teaching and research.

#### **V. Report from the Faculty Hearing Committee**

Professor Rich Freer, Chair of the Faculty Hearing Committee, brought to the Faculty Council recommendations for clarifying the procedure for faculty hearings on issues of dismissal or discipline for cause (See appendix I). The principal change in the process is that the Faculty Hearing Committee will now be charged to establish findings of fact, rather than reviewing the procedural appropriateness of decisions that have already been rendered. The Faculty Council approved the recommendations of the committee.

#### **VI. Report of the Distinguished Faculty Lecture Committee**

Professor Virgil Brown, Chair of the Distinguished Faculty Lecture Committee, announced that the choice of the committee for next year's Distinguished Faculty Lecture is Professor Jacqueline Jordan Irvine from the faculty of Educational Studies.

#### **VII. Report on Disabilities and Learning**

Professor David Pacini, Chair of the Ad Hoc Committee on Disabilities and Learning, presented the recommendations of the committee regarding a more pro-active stance on the part of the faculty toward the issues of learning and disabilities primarily as a teaching, rather than a compliance, function. Protracted discussion followed, and the consideration of the committee's recommendations was continued until the next meeting.

## VIII. Other Business

The Council discussed briefly the need for a policy on consensual amorous relations between students and faculty and between faculty members, and directed the Chair of the Council to establish an appropriate committee for the proposal of such a policy.

Council Chair William Cody adjourned the meeting at 4:50 p.m.

Respectfully submitted,

David S. Pacini, Secretary

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## Appendix I: RESOLUTION OF FACULTY COUNCIL CONCERNING FACULTY HEARING COMMITTEE

"Pursuant to Paragraph 13 of the *Statement of Principles Governing Faculty Relationships*, ("*Statement of Principles*"), the Faculty Council hereby constitutes the Faculty Hearing Committee ("FHC").

**1. Purpose.** The FHC is to arrange and preside at a hearing, the purpose of which is to make findings of fact and recommendations to a Dean, Executive Vice President for Health Affairs, Provost, or President as to whether the employment of a faculty member should be terminated, suspended, or transferred. The findings and recommendations are intended to inform the decision of the Dean, Executive Vice President for Health Affairs, Provost, or President in personnel matters in which there is a serious allegation that a faculty member is subject to sanction under Paragraph 12C of the Statement of Principles, is at risk of having employment terminated under Paragraph 15 of the Statement of Principles, or has been suspended, terminated, or transferred. While the Dean, Executive Vice President for Health Affairs, Provost, or President is the decision-maker or recommender in each case, the findings and recommendations of the FHC carry great weight and, it is anticipated, will usually provide the basis for actions of the Dean, Executive Vice President for Health Affairs, Provost, or President.

### 2. FHC Membership.

A. The FHC shall consist of five members of the tenured faculty, chosen by the Executive Committee of the Faculty Council in consultation with the Provost. Members shall serve two-year terms, except that in the initial FHC, three members will be appointed to two-year terms and two members will be appointed to one-year terms. The members of the FHC shall select one member to serve as Chairperson. No member of the FHC may take part in hearing any dispute involving his/her academic unit.

B. Whenever any member of the FHC is unable for any reason to participate in a hearing, the Executive Committee of the Faculty Council, in consultation with the members of the FHC, will appoint another tenured faculty member to serve as a

replacement for that case only. In doing so, the Executive Committee shall not appoint anyone who is a faculty member of the affected academic unit.

### **3. Invocation of Jurisdiction.**

A. Any Dean, the Executive Vice President for Health Affairs, or Provost having cause to believe that a faculty member's employment is subject to termination, suspension, or transfer for reasons set forth in Paragraph 12C or Paragraph 15 of the Statement of Principles may, before making such final determination, invoke the jurisdiction of the FHC to conduct a hearing in the matter. The Dean, Executive Vice President for Health Affairs or Provost shall invoke the jurisdiction of the FHC by delivering to the Chairperson of the FHC an original and four copies of his/her written statement that he/she has cause to believe that a faculty member's employment should be terminated, suspended or transferred pursuant to Paragraph 12C or Paragraph 15 of the Statement of Principles. The written statement will set forth the reasons with reasonable specificity. The Dean, Executive Vice President for Health Affairs or Provost shall simultaneously deliver a copy of the written statement to the faculty member.

B. If a faculty member has been suspended, terminated or transferred by a Dean, Executive Vice President for Health Affairs or Provost prior to the hearing contemplated in Paragraph 3A the faculty member may invoke the jurisdiction of the FHC by delivering to the Chairperson of the FHC an original and four copies of his/her written statement that he/she believes that his/her appointment has been terminated or suspended or that he/she has been transferred in violation of University policies and procedures. The written statement will set forth with reasonable specificity the basis for the faculty member's assertion that the decision of the Dean, Executive Vice President for Health Affairs or Provost was improperly made. The faculty member shall simultaneously deliver a copy of the written statement to the Dean, Executive Vice President for Health Affairs or Provost whose decision is the basis for the invocation of jurisdiction.

### **4. Conduct of the Hearing.**

A. Within a reasonable time after receiving the written statement initiating the hearing, the Chairperson of the FHC shall arrange for the hearing. While all reasonable efforts shall be made to accommodate the schedules of the parties and witnesses, the FHC has ultimate authority for scheduling the hearing. The hearing shall be transcribed stenographically at University expense. Upon request, the faculty member shall be provided a copy of the transcript free of charge.

B. The faculty member shall be permitted to have counsel of his/her choosing present at the hearing, and shall also have the right to produce witnesses and relevant evidence at the hearing, and where practicable, to cross-examine witnesses appearing for the academic unit. Counsel may be a practicing attorney, an employee of Emory University who does not hold administrative office in the University, or, if approved by the FHC, someone who is not an employee of Emory University. The faculty member is solely responsible for payment of the counsel of his/her choosing.

C. The academic unit shall be permitted to have counsel present at the hearing, and shall also have the right to produce witnesses and relevant evidence at the hearing, and, where practicable, to cross-examine witnesses for the faculty member. If the faculty

member testifies at the hearing, the academic unit shall have the right to cross-examine the faculty member. If the faculty member chooses to be represented at the hearing by a practicing attorney or by a person holding the LL.B. or J.D. degree, or their equivalent, the academic unit shall have the right to retain a practicing attorney to represent it at the hearing. If the faculty member chooses to be represented at the hearing by counsel other than described in the preceding sentence, the academic unit counsel described in the first sentence of this paragraph may not be a practicing attorney or a person holding the LL.B. or J.D. degree or their equivalent. In the event the academic unit is represented by a practicing attorney, the Provost's Office will be responsible for payment of the academic unit's counsel fees.

D. Any witness at the hearing may retain a practicing attorney in his/her discretion and at his/her expense. Such counsel may, in the discretion of the FHC, attend that portion of the hearing at which the witness testifies; in that event, the counsel may confer with the witness, but may not ask questions or otherwise participate in the hearing.

E. In the event that both the faculty member and the academic unit are represented at the hearing by a practicing attorney or by a person holding the LL.B. or J.D. degree, or the equivalent, the direct and cross-examination of witnesses, including the faculty member, if testifying, will be conducted by those persons. The FHC will be mindful to rules of decorum and civility, and shall have the authority to ensure that no questioning or presentation becomes abusive. Members of the FHC may also ask questions of any witness.

F. At the hearing, the rules of evidence and rules of procedure applicable in a court of law will not apply. The FHC will hear the evidence it considers relevant, but has complete discretion to determine that evidence will not be heard for whatever reason, including but not limited to the grounds that such evidence is cumulative or that its prejudicial impact outweighs its probative value, and to determine the order of proof. The FHC has discretion to order that witnesses be sequestered from hearing other witnesses testify and to provide for the order and timing for the appearance of witnesses. Notwithstanding any decision to sequester witnesses, the faculty member, counsel for the faculty member, one representative of the academic unit and counsel for the academic unit shall be allowed to be present throughout the evidentiary portion of the hearing. In addition, the FHC may consider any written material and may permit affidavits in lieu of testimony. While it is envisioned that neither the faculty member nor the academic unit will have more than one counsel present, the FHC, in its discretion, may permit either or both sides to have two counsel present.

G. At the hearing, it shall be the responsibility of the academic unit to procure the attendance of witnesses on its behalf. It shall be the responsibility of the faculty member to procure the attendance of witnesses on his/her behalf. The FHC shall have the authority to demand attendance of witnesses employed at Emory and, where practicable, shall assist the parties in procuring the attendance of any such witness.

## **5. Findings and recommendations of the FHC.**

**A. When the hearing occurs prior to the decision of the Dean, Executive Vice President for Health Affairs or Provost.** Within a reasonable time following the conclusion of the hearing, the FHC shall deliver to the Dean, Executive Vice President

for Health Affairs or Provost and to the faculty member its written report, including its findings of fact and recommendations as to personnel action. If the FHC is not unanimous as to any finding or recommendation, the written report shall indicate the number of members dissenting, but the report shall not indicate the identities of FHC members taking various positions.

**B. When the hearing occurs after the decision of the Dean, Executive Vice President for Health Affairs or Provost.** Within a reasonable time following the conclusion of the hearing, the FHC shall deliver to the President, to the Executive Vice President for Health Affairs if appropriate, to the Provost, to the dean, and to the faculty member its written report, including its findings of fact and recommendations as to personnel action. If the FHC is not unanimous as to any finding or recommendation, the written report shall indicate the number of members dissenting, but the report shall not indicate the identities of FHC members taking various positions.

**6. FHC Recommendations made to the Dean, Executive Vice President for Health Affairs or Provost prior to their personnel decision.**

A. Within a reasonable time after receiving the advisory report of the FHC, the Dean, Executive Vice President for Health Affairs or Provost shall make his/her decision as to appropriate personnel action. This decision shall be informed by the FHC report, findings, and recommendations, and shall be made in writing, with a copy delivered to the faculty member. Should the decision of the Dean, Executive Vice President for Health Affairs or Provost be contrary to the recommendations of the FHC, the Dean, Executive Vice President for Health Affairs or Provost shall set forth why he/she reached such contrary conclusion.

B. In cases in which the Dean, Executive Vice President for Health Affairs or Provost orders termination of employment, suspension, or transfer of the faculty member and where the faculty member objects to the action, the Dean, Executive Vice President for Health Affairs or Provost shall transmit his/her decision to the President of the University, along with a copy of the FHC report and of the transcript of the hearing. The Dean, Executive Vice President for Health Affairs or Provost shall notify the faculty member immediately that he/she has made such transmittal to the President. No later than 30 days after notice of this transmittal, the faculty member may file a response to the written decision of the Dean, Executive Vice President for Health Affairs or Provost. After receiving and reviewing all the material in the record, the President shall make his/her recommendation in writing and transmit it, with all material received from the Dean, Executive Vice President for Health Affairs or Provost and any response filed by the faculty member, to the Board of Trustees or to its Executive Committee through the Academic Affairs Committee.

**7. FHC Recommendations made directly to the President after a personnel action by a Dean, Executive Vice President for Health Affairs or Provost.** In all cases in which the FHC recommends termination, suspension or transfer of the faculty member, the President shall notify the faculty member that he/she has 30 days within which to file a response to the recommendations of the FHC (unless the faculty member affirmatively indicates his/her acceptance of the action in writing). After receiving and reviewing all the material in the record, the President shall make his/her recommendation in writing and transmit it, with all material received from the FHC and any response filed by the faculty

member, to the Board of Trustees or to its Executive Committee through the Academic Affairs Committee.

**8. Action by Board of Trustees.** The Board of Trustees or its Executive Committee shall make the final decision on the matter.

**9. Suspension of FHC proceedings.** At any stage of the process, the FHC proceedings may be suspended or postponed by the FHC for any reason, provided, however, that the FHC hearing shall not be unduly delayed

**10. Definition of "academic unit."** For purposes of this resolution, Oxford College, the Yerkes Primate Center, The Carter Center, Emory College, the School of Medicine, the School of Law, the Candler School of Theology, the Goizueta Business School, the Nell Hodgson Woodruff School of Nursing and the Rollins School of Public Health shall each be considered an individual "academic unit." However, in cases involving Emory College and the School of Medicine, the reference in Paragraph 2 of this resolution to "academic unit" shall be considered to refer to the department in which the affected faculty member is appointed.

**11. Definition of "transfer."** For purposes of this resolution, transfers may be the basis of invoking FHC jurisdiction only when they involve transfer to a position outside of the department in which the faculty member holds primary appointment."