

**Minutes of the Emory University Senate  
November 28, 1995, 3:15 p.m.  
Faculty Dining Room, Dobbs University Center**

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Members and guests recorded as present:

Donna Brogan	Alexa Deveter	Howard Hunter	James Rosenfeld	David
Buckholtz	William B. Dillingham	Harriet King	Laura Sawyer	
Gregory Bydlinski	Adrienne Leder	Russ Seagren	Paula Cattanach	
Michele Duncan	Richard Letz	Luther Smith	William Chace	
Raymond DuVarney	Lanny Liebeskind	Sidney Stein	Terry Clark	
Douglas Falls	Noah Messing	John Thomas	Anne Claxton	
William Fox	Erik Oliver	Dan Treadaway	William Cody	
Jay Harris	William Parsons	Nanoid Wenger	Michael E. Crooms	
Gary Hauk	Kay Pendleton	Nancy L. Wilkinson	Gray Crouse	
Leonard Hinds	Judy Raggi-Moore	Ted Weber	Kimberly Detherage	
Linda Huddleston	Ann Rouse			

Senate President Richard Letz called the meeting to order and mentioned, for the record, that Joy Burnette, Rich Freer, Stephanie Shurman, Liz McBride, Billy Frye, Kenneth Stein, and Maureen Kelly had called to explain their absence from the meeting. Dr. Letz introduced the new graduate student representatives: William Parsons and Gregory Bydlinski. He also mentioned that Jim Rosenfeld would be standing in for Larry Beard in the Business School, who is out on sick-leave.

The minutes of the October meeting, distributed earlier, were approved with four corrections. (Bill Cody was added to the attendance list, the word "as" was replaced by "in", Kimberly Detherage was replace by "A suggestion was made", the word "to" was removed.)

Dr. Letz introduced Mr. Russ Seagren, Director of Campus Planning and Construction, who was invited to report on the status of campus development.

Mr. Seagren began by explaining that a space study had been done of the Emory campus. The University is growing outside of its walls. Between 1836-1950 the campus grew 14,000 square feet per year. Between 1951-80 the campus grew 173,000 square feet per year. During the period 1981-90 the growth increased to 353,000 square feet per year. Since 1991 Emory has grown at a rate of 372,000 square feet per year. Overall, Emory has grown 10 million 600 thousand square feet since 1836 at a cost of \$2.6 billion.

These numbers include construction of academic facilities, research facilities, medical facilities and parking. During 1836-1950, 49% of construction was dedicated to buildings to support academics, instruction, and research. None of the construction went to parking and the medical area grew by 51%. In 1951-80, academic and research space grew another 50%, parking grew 31% and medical dropped to 19% growth. In 1981-90, academic space grew

42%, parking climbed to 43% and medical dropped further to 15%. Between 1991-96, academic and research space grew 55%, parking 38% and medical dropped to 7%.

	Academic & Research	Medical	Parking
1836-1950	49%	51%	0
1951-1980	50%	19%	31%
1981-1990	42%	15%	43%
1991-1996	55%	7%	38%

The buildings currently being planned but not slated for construction are: the arts center, the physical science center, the chemistry expansion, medical education building, nursing school building, and a renovation to the Candler Library. Projects that will take place in the next 2 years are the Woodruff Library addition, the Goizueta Business School, and the 1525 Clifton Building.

When Campus Planning and Construction began looking at these figures several questions became apparent. The principal question was: Are we building for the present or for the future? Data suggests that in recent construction Emory is building for the past, playing catch-up to what Emory didn't do in the 70's, the '80's, and the '90's.

Looking at the future they see a lot of construction. We have more modular office buildings than we had 5 years ago. The concern is we have not responded appropriately to campus needs. The hope that with some thorough planning standards, we can avoid site controversies and heightened environmental awareness. Dr. William Chace and Dr. Billy Frye are important influences that will shape the next 20 years.

The Board of Trustees would like to see a master plan. They would like to see a more recognizable physical image for Emory University. Campus Planning and Construction are intent on producing a master plan that is collaborative. They hope to have a plan that will link our buildings with a landscape that is friendly to the campus community and supports our academic programs.

A letter was sent for the Committee on the Environment to the Senate a couple of years ago recommending a master plan for Emory University. Campus Construction and Planning is very much behind this document. They see the Senate as a participant in the formation of the next plan.

Dr. Letz asked where we were in the development of a pedestrian inner-campus. Mr. Seagren indicated that in the 1982 and 1991 master plan, the pedestrian inner campus was mentioned. There were no funds set aside for this project. His office tries to plan their projects so that this can be accommodated when the funds become available.

Dr. Judy Raggi-Moore asked how Campus Planning and Construction is working with the class scheduling. She acknowledged that the class schedule had been changed to allow 15 minutes between classes. Mr. Seagren indicated they have changed the shuttle route to include all classroom buildings. Dr. Raggi-Moore then asked if there are any plans for a central classroom building. Mr. Seagren indicated he did not know of any plans. He said they are going to do a study of all space and campus and come up with a more effective and efficient way of scheduling classes.

Dr. Billy Cody from Oxford asked how Oxford College might fit in to this plan. He said the students are told they have access to the Atlanta campus but they need to have a car in order to have access. Mr. Seagren said it is their intent to include the Oxford campus in the planning process.

Dr. Letz introduced Dr. William Fox, Vice President for Institutional Advancement, to talk about the Olympics and Emory's involvement in it. Dr. Fox began by saying there is still a lot we do not know. We do know that 2 million visitors will come to Atlanta next summer. Seventy-six percent of those visitors will be driving. How that will impact Emory is yet to be determined.

Dr. Fox explained that there is a committee that meets regularly and coordinates Emory's involvement in the Olympics. There is a sub-committee chaired by Erick Gaither and they are working directly with the Atlanta Committee for the Olympic Games.

Emory will conduct summer school, and the Summer Scholars program will continue as usual. Emory will play a major role in housing visitors to Atlanta. Some fraternities will be rented. There will still be a number of bed spaces for students available. Alumni have been invited to be on campus at this time. The Atlanta Committee for the Olympic

Games will be placing people of their choice in these spaces, which includes the housing of international media. Oxford campus will also be used for housing, as AT&T has rented a number of spaces.

The Physical Education Center will be used during the Olympics and those who use that space currently will be unable to use it during the summer. This building has been rented for practice sites. All Olympic swimmers and divers will be here practicing.

Crawford Long will be a chief medical center and the major hospital for the Olympic athletes. Theater Emory will be having the Saratoga International Theater Institute on campus producing and performing a play. The Carlos Museum has two exhibitions planned. "Souls Grown Deep" will take place at City Hall East and Thornton Dial will be exhibited in the Carlos Museum.

Dr. Fox said he did not know yet if there will be tickets available for faculty and staff to attend the Olympics. He also did not know what the parking situation would be like on campus. These are issues being discussed by the committee and they hope to have some answers soon.

The question was asked whether Grady Hospital and Crawford Long Hospital would be accessible to staff. Harriet King responded that people who work there would be allowed into the exclusive zone if they have a place to park.

Another question brought to Dr. Fox was if students would be allowed to take summer school at other schools, if there was not room for them at Emory. Dr. Fox asked that Harriet King look into this matter.

Dr. Raggi-Moore was invited to present the recommendation from the Campus Life Committee regarding communication to the Emory community.

Dr. Raggi-Moore indicated the committee met to discuss this issue further. They concluded that as members of the Emory community we have the responsibility to stay informed. We don't want to resort to the paper and tape we have at the moment.

ITD representatives were given the opportunity to update the Senate. They indicated that they had a meeting with the Deans and Directors and President Chace has asked Harriet King, Richard Levinson and James Fowler to serve on a committee. Progress has been made on the electronic calendar and there is the possibility of running a subscription server, bulletin boards and news groups.

The Campus Life committee would like to submit the following recommendations:

1. A statement be made to encourage the University community to use electronic means as the preferred method to communicate and distribute information among its members.
2. A statement be made to encourage the reduction in the use of paper and tape and that the "plastering" of paper signs on community property be discouraged.
3. All members of the University community be represented in creating the guidelines for moderation of electronic communication.
4. The Senate have the opportunity to review such guidelines when they are established.

The committee would like to suggest possible follow-up opportunities:

1. Inform the community of these recommendations through the Emory publications.
2. ITD department presentations and assistance upon invitation of the individual Senate members.
3. Investigate and suggest future locations for public access terminals.
4. Assist in promoting the project throughout the community.

Ray DuVarney suggested the Campus Life Committee draft the statement and bring it back to the Senate. Dr. Letz indicated it would be helpful to know who this statement will be directed towards.

David Buckholtz made a proposal and Dr. Letz asked that it be put in writing and circulated to the Senate for discussion.

A few of the Senate members recommended that the Senate minutes and agenda be distributed via e-mail to show our support of this proposed plan. Dr. Letz said he would support this method of communication.

Gary Hauk made a motion to ask Luther Smith to draft a letter to the SGA who are currently debating the issue, urging them to adopt a policy on the use of paper and tape on the sidewalk . This motion was seconded. There was some discussion.

Dr. Letz asked that Dr. Smith please write the statement and circulate it to the Senate.

Dr. Letz asked if there were any committee reports. Harriet King said she has spoken with the President and Provost and they have concluded not to go forward with the change in the title of "Professor Emeritus."

There was no further business, and the Senate adjourned at 4:55 p.m.