

Minutes of the Emory University Senate
25 November 1997
Reception Hall
Carlos Museum

In Attendance: Leann Bauch, Paige Bell, John Boli, W. Virgil Brown, Martine Brownley, Susie Buchter, Joy Burnette, William Cody, Rebecca Chopp, Ross Donaldson, Raymond DuVarney, Ron Foust, Gary Hauk, Marsha Hendricks, Linda Huddleston, Joyce Jones, Judith Kapp, Laura Porter Kimble, Harriet King, Sharon Lewis, Jerre Lutz, Elizabeth McBride, Bafana Moyo, Erik Oliver, Helen O'Shea, David Pacini, Leigh Tillman Partington, Sid Perkowitz, Christa Purnell, Gay Robins, Jeffrey Rosensweig, Karen Salisbury, Bill Size, Michael Skolnick, Kara Stalcup, Sidney Stein, Claire Sterk, Karen Stolley, Jo Taylor, Mike Terrazas, Robin Thomas, Nancy Wilkinson

Guests of the Senate: Frances Curtiss, Chair Campus Disability Access Sub-committee, Campus Development Committee; Rebecca Katz-Doft, substituting for Jonathan Freimann

I. Welcome

University Senate President William Cody called the meeting to order at 3:15, welcoming all in attendance to the final meeting for the Fall term.

II. Presentation and Approval of Minutes of 28 October 1997 Senate Meeting

Senate President Cody presented the minutes of the 28 October Senate meeting for approval. After amendments to the roll of those present or excused (Profs. Lewis and Oliver, respectively), the Senate approved the minutes.

III. Report from Interim Provost Rebecca Chopp

Interim Provost Chopp's report consisted of three parts. In the first, she addressed the progress of the Report of the Teaching Commission, noting its review in an all-University Faculty Meeting, in a meeting of the Board of Trustees, in small faculty groups at luncheon discussions, and in consultations with student groups. Outcomes from each of these discussions have been reported to the Teaching Commission, which has begun to formulate, in consonance with these reports, suggestions for implementation of the (now revised) recommendations from the Teaching Commission.

In the second Part, Interim Provost Chopp announced that a draft of the Strategic Planning Report from Chancellor Frye's office would be made available to the Faculty Council for review and discussion at its 20 January 1998 Meeting. She noted, as well, that this draft would serve as the principal document for the February retreat of the Deans and Directors.

In the third part, Interim Provost Chopp expressed her intention to

bring to the January meeting of the Faculty Council, for its critical review, a proposed plan for the implementation of the revised recommendations of the Teaching Commission.

IV. Campus Master Plan: Responses to Report on Conceptual Phase

Earle Whittington, from the Office of the Campus Master Planners, was present to share these responses to his October report. These included concerns from the Committee on the Environment regarding the speed of implementation, the proposed number of parking places, and issues of environmental impact (see attached written response from the Environmental Policy Committee); from the Committee on Campus Development regarding accessibility concepts; and from the Committee on Traffic and Parking concerning the proposed Briarcliff Way and Clairmont Road parking facilities and shuttle services, the proposed venues for light rail service, and the anticipated build-up of traffic in the Clifton Corridor stemming from personnel increases at the Center for Disease Control. Mr. Whittington reported that additional time would be devoted to the precinct study phase of the Campus Master Plan to attempt to address these issues.

V. Report from University President William Chace

President Chace shared with the Senate the principal concerns that he had recently discussed with the Board of Trustees. These encompass four areas. The first is the escalating tuition and fee structure, which, while covering only a portion of the costs of educating students at Emory, presents staggering burdens to numerous families. In consequence of this, many students are turning instead to state institutions. The second is a change in the constellation of the medical care arsenal: clinical care, medical education, and medical research each helped the other to flourish. However, with the advent of managed care, there has been a diminishing flow of dollars, taxing seriously the time for teaching. The magnitude of the problem comes into view as soon as one recognizes that fully eighty per-cent of the university budget is devoted to Health Sciences. The third is, paradoxically, the health of the endowment, which is now near the four billion dollar mark. Less well known is that the endowment only provides seventeen to eighteen per-cent of the budget. Hence, without this knowledge, the health of the endowment encourages the belief that Emory is not in need of financial gifts. The fourth is that Emory, although excellent in many ways, is not excellent across-the-board. This is due, in part, to Emory's rapid growth during a relatively short period of time. Though each of these concerns is different, they are nonetheless united at a fundamental level and mandate our attention.

VI. Proposed Resolution from the Fringe Benefits Committee

Dr. Sid Stein presented two proposed resolutions from the Fringe Benefits Committee. The first recommends that social security numbers be removed from Emory Health Care cards in order to prevent identity theft. The second recommends a modification in benefits for the hearing-impaired to provide adequate coverage for hearing devices. The Senate passed both resolutions (see Addenda).

VII. Status Reports on the SGA Resolution on Students with Disabilities

Reports from the Committee on Traffic and Parking and the Committee on Campus Development outlined responses in which the University is currently engaged to address the concerns of the SGA Resolution on Students with Disabilities. President Chace noted that magnitude of the issues had exceeded anticipated personnel requirements, but that the University would work diligently with all concerned persons to establish clear definitions of the issues and a workable set of priorities within which to address them.

VII. Other Business

As there was no other business introduced, Senate President Cody adjourned the meeting at 5:00 p.m.

Respectfully submitted,

David S. Pacini, Secretary

Addenda: Written Response from the Environmental Policy Committee

Response to the Campus Master Plan from the Committee on the Environment presented at the University Senate Meeting November 25, 1997

"The Committee on the Environment (COE) gives high praise to the Campus Master Planners for the environmentally sensitive manner they have approached a solution to the needs and goals of Emory over the next few decades. Assuming acceptance of the CMP by the Board of Trustees, the COE senses a critical juncture and wishes at this early time to make the following concerns known to the Senate.

1. We expect that the existence of a Campus Master Plan will not foreclose on discussion of future planned projects. In addition, specific projects should not be pushed forward just because they offer a 'unique opportunity'. Rather, a process should be in place to review, evaluate, discuss, and modify plans. The COE hopes to be involved at the earliest stage in this process.

Action: A new Implementation Committee has been organized by the CMP to consider sequencing, use, and space. Two COE members will serve on this committee, Prof. Bill Buzbee from the Law School and Sarah Boykin, Director for Planning and Design, Emory College

2. The proposal for 5000+ new parking spaces and a shuttle service between the University Apartments (East Campus) and the main campus exemplify a major concern of the COE. It appears that there has been no systematic approach to the justification for so many spaces nor the environmental impact this increase in traffic, pollution, parking decks, and personnel will have on the quality of life for the Emory community.

Action: An analysis should be made to minimize or reduce the amount of on-campus parking. Included in such an analysis should be the impact of satellite parking, light-rail systems, shuttle service, bicycle sheds, and other ways to reduce the amount of traffic on campus."

3. The CMP recommends the conversion of some streets and parking lots to pedestrian walkways and greenspaces. However, the plan is more highly weighted to construction of buildings. The COE feels that incursions into environmentally valuable land, such as Lullwater, must be minimized.

Action: For any proposed new construction, there should be a more holistic, systems approach to the analysis of the need, use, site location, energy use, material flow, waste generation and open-space management."

Addenda: two resolutions from the Fringe Benefits Committee:

"On Wednesday, October 22, 1997, there was a meeting of the Fringe Benefits Committee. The Fringe Benefits Committee Unanimously passes 2 resolutions:

(1) The Fringe Benefits Committee asks that Emory have Prudential set up a translation table in their database so that Prudential can assign numbers other than social security numbers to reference faculty and staff participating in the EmoryCare program. The Committee asked that this be implemented as expeditiously as possible because of its concern over the issue of identity theft. The Committee does not believe that faculty or staff should have their social security numbers on their EmoryCare cards.

(2) The Fringe Benefits Committee believes that the EmoryCare program does not provide enough coverage for hearing devices for the hearing-impaired. Hearing aids, depending on the kind required, can cost several thousand dollars. The Committee asks that the EmoryCare benefits be modified to provide for a \$1000 lifetime payment for prescribed hearing assistant devices. With this benefit renewing at a rate of \$100/year."