

**Minutes of the Emory University Senate  
January 30, 2007  
Woodruff Jones Room**

**In Attendance:** Nicole Anderson, Chris Beck, Stephen Bowen, Patricia Brennan, Louis Burton, Ronald Calabrese, Vincent Carter, Kim Collins, Paul Courtright, Steven Culler, John Ford, Tom Frank, Janet Gallo, Gary Hauk, Lance Henry, Nadine Kaslow, Ed Koffsky, Earl Lewis, Rick Luce, Andrew Lugerner, Frank Maddox, Eleanor Main, Bill McBride, Richard Mendola, Shehzad Mian, Ken Minneman, Carol Newsom, Ryan Paddock, Jane DiFolco Parker, Joyce Piatt, Jonathan Prude, Michael Rogers, Ron Sauder, Linda Sheldon, Sidney Stein, Claire Sterk, Ora Strickland, Emily Takieddine, Betsy Tanner, Douglas Unfug, Craig Villari, James Wagner.

**Excused:** Robert Ahdieh, Kent Alexander, Peter Barnes, Arlene Chapman, Allison Dykes, Bill Kelly, Linda King, Gerald Lowrey, Lynn Magee, Lynn Nester, Wesley Pickard, Dierdra Reber, Melody Rhine, Holli Semetko, Cynthia Shaw.

**Absent:** Jerry Abraham, Kenneth Benton, Jason Bradford, Mary Cahill, Leslie Campis, Susan Carini, Jennifer Crabb, Alexander Escobar, Robert Ethridge, Alexandria Felton, Zandra Foster, Kovarik Glasco, Jan Gleason, Robert Hascall, Kate Heilpern, Phil Hills, Chase Hyder, Roland Ingram, Michael Johns, Charlotte Johnson, Kembrel Jones, Ronnie Jowers, Kenton Kelly, Lauren Kent-Delaney, Harriet King, Jeffrey Koplan, Valerie Mac, Dan Macaluso, Rosemary Magee, Michael Mandl, Bryan Mashioff, Linda Matthews, Edith Murphree, Martha Myslinski, Iruka Ndubuizu, Santa Ono, Paige Parvin, Jeff Prince, Gita Rai, Johnnie Ray, Magda Sossa, Rosalind Staib, Kim Urquhart, Vance West, Andy Wilson, Karl Woodworth.

**I. Welcome and call to order**

University Senate President Thomas Frank called the meeting to order at 3:20 pm. He commented on upcoming Founders' Day events and encouraged participation.

**II. Approval of November 2006 minutes**

The minutes were approved as distributed.

**III. Sustainability Plan Update by Ciannat Howatt and Peggy Barlett**

Peggy Barlett introduced Ciannat Howatt, Director of Sustainability and an Emory alumna whose diverse background in environmental law and with the EPA enables her to bring to Emory in-depth knowledge of these important issues. The Office of Sustainability Initiative is also assisted by John Wegner, Environmental Officer for Campus Services, and Erica Weaver, Administrative Assistant. Triple bottom line of sustainability: economic, social and environmental systems, and whether these systems are providing a healthy, productive and meaningful life for the community, both now and in the future.

Four priorities for this year are energy, food, recycling and curriculum/research. In the area of energy conservation we have set an ambitious goal of 25% per sq. ft. reduction in campus energy use by 2015. Energy awareness campaigns, dinners on climate change topics for faculty and students, and a program for building representatives are a few of the initiatives that are planned this year. Everyone at Emory can contribute in large ways and small to help achieve these goals: turning off lights, taking the stairs, riding the shuttle all add up to large accomplishments when everyone participates. We also will contribute to the national dialogue on climate change, on Focus the Nation, January 2009, to increase awareness of environmental issues (similar to Earth Day, 1970). We look forward to your input as we move forward.

Another focus will be achieving a sustainable food system, working with Sodexo to achieve a goal of 75% of food served on campus to be locally and sustainably grown by 2015. Plans are in the works for an educational gardens initiative, food fair in April, campus farmers market, and we will study the feasibility of farms on the Oxford and Emory campus.

In the area of recycling, our goal is to achieve 65% waste diversion from landfills by 2015. We are working with Emory Recycles to develop an ambitious recycling plan, and awareness campaign. We are also working with Residence Life to increase recycling in residence halls.

Future plans will include the Piedmont Project for curriculum development, including work with other schools to initiate their own projects, Piedmont TATTO fellowships for graduate students and an incentive fund for student on-campus research related to sustainability issues.

Current planning includes the mixed use development on Clifton Road across from the CDC, expansion of shuttle system, new park by Emory Village, water conservation and management, and the continued development of green buildings.

Round table discussions addressed how best to increase awareness on sustainability issues and ideas for expanding global climate change awareness. Please email [cianat.howett@emory.edu](mailto:cianat.howett@emory.edu) with your ideas.

#### **IV. Strategic Initiative on Predictive Health presentation by Ken Brigham and Michelle Lampl**

Ken Brigham and Michelle Lampl reviewed the concept of predictive health, which emphasizes a proactive rather than a reactive approach to health care. This model regards health, not as the absence of disease, but rather a continuum from an optimal condition of health with a varying progression from “high risk”, to “pre-disease” to “early and late disease” stages. It requires a paradigm shift from a focus on disease prediction to health prediction; a shift from providing “good disease care” to “good health care.” This model will give us the opportunity to redefine how to think about health, and to intervene to keep people healthy.

The goal is development of the Emory-GA Tech Predictive Health Institute; its mission to integrate science, technology and education with personalized healthcare, and to pioneer strategies to translate predictive health into ethical, economically and socially feasible practice for the benefit of humanity. Its themes will be to define and measure health, discover optimal predictors of health, identify interventions to optimize health and determine how to apply this knowledge to individuals and populations. Soon to open is the Center for Health Discovery and Well Being at ECLH, which will provide health assessments, personalized health plans and clinical research.

Since the initiative began, it has sponsored quarterly campus wide seminars and two national conferences, and 18 projects are underway, supported by the Woodruff Fund. The 2007 action plan will include faculty seminars, collaborative interactions between medicine and the humanities, and facilitation of graduate/undergraduate learning exchange. It also includes a community outreach program funded by the Blank Foundation and Emory University.

## **V. Remarks by Provost Lewis**

Provost Lewis began his remarks with two on-going assessments. The first is the Teagle Foundation which has launched an effort to discover how students learn. What does higher education contribute that is value added? Need to answer with precision and evidence. Opportunity to increase our understanding of how students learn and how to construct classroom designs that enhance students' ability to learn. How do we assess that? New opportunities for research to produce "engaged scholars."

Secondly, the National Research Council is conducting an assessment of research doctorate programs. Faculty members should have received a survey being conducted by Mathematica – check email from Lisa Tedesco. New company called Academic Analytics, which provide benchmarks for academics– renders a report card on graduate programs and profiled in the Chronicle of Higher Education. The last time the NRC survey was conducted was in 1995, and it is very important that we participate.

This is annual budget season, and every academic and administrative unit has made budget presentations. It gives us an opportunity to look at the university on an annual basis and support top priorities.

The year of faculty listenings is drawing to a close. A basic outline has been given to the trustees regarding faculty meeting comments. Part of our strategy by mid February will be to present a document for the community, which will serve as a preliminary draft, and opportunities for revisions. Final document to be completed in April. We plan to ask 15 faculty members to write essays to help augment the final document.

Searches: drawing to a close in the search for Sr. Vice Provost for Diversity. The position for Director of Ethics Center has been reopened.

## **VI. Honorary Degree Nominations**

A list of nominations was distributed for review. No questions or comments were offered by the group. Nominees will be revisited at the next meeting in February, and voted upon.

## **VII. University Alcohol Policy, presented by Mindy Simon, General Counsel**

John Ford expressed the need for a uniform, consistent alcohol and drug abuse policy throughout the university and introduced Mindy Simon to review a draft that was prepared by representatives of the faculty, staff and faculty. The group would appreciate your input on what is presented.

Mindy Simon began her presentation by saying there are multiple policies on campus at present: Emory University, Student Life, WoodPEC, the DUC and Carlos Museum each have their own policies, some of which contradict each other. The committee was formed to reduce confusion and create a uniform policy. The draft presented must comply with the three primary drug free acts already in existence. The Drug Free Schools and Communities Act requires colleges who receive federal funding to prevent the unlawful possession, use or distribution of illegal drugs and alcohol by students and employees, requires standards of conduct, description of sanctions for violating laws, description of health risks association with AOD use, and treatment options. The Drug Free Workplace Act of 1988 requires a statement of prohibited actions and the establishment of drug free awareness programs. The GA Drug-Free Postsecondary Education Act of 1990 requires notification of state or federal convictions involving the distribution, sale or use of marijuana, any controlled substance or a dangerous drug. Violations could result in denial of GA financial aid. Keeping these laws in mind, it is important to note that the draft does not contain many changes. It is an attempt to provide a consistent policy throughout the university; it is a work in progress, and your input is appreciated.

Questions followed regarding the prohibition of the sale of alcohol within 200 yards of a college campus, and the legality of Emory Village to sell alcohol. Also of concern was the prohibition of charging admission to any activity where alcoholic beverages are served, even if alcoholic beverages are free to those who attend. Examples were given of the events sponsored by the Women's Center, e.g., Telling Our Stories. Mindy assured the group that the laws described in the draft do not represent any change to the alcohol policy that previously existed, and we are in compliance. Also academic departments are excluded from the use of the university property form described in the draft.

## **VIII. SGA Mid-Year Update presented by Ryan Paddock**

Elections to be held in February with the transition to occur the 5<sup>th</sup> of March. Two amendments to the SGA constitution were approved, which give more power to the legislature and limits the size of the executive board from 15 to 8. Campaign time will be reduced from two weeks to ten days and the elimination of Silent Week.

Classroom on quad topic this spring will relate to AIDS research, and the SGA is in the process of setting up speakers.

Upcoming events this spring: Campus Movie Fest, large band for Dooley's week at the end of March, and speaker/comedian. The University Administration has challenged the SGA on McDonough field to a game of flag football February 26<sup>th</sup>. Playing for the Dooley Cup. Everyone is looking forward to it!

## **IX. Remarks by President Wagner**

Task Force on Ethical Behavior: Frank Alexander is chairing this committee, has met 7-8 times, and was charged 30 Oct to address how to make our ethical practices more in line with our ethical principles. The task force addresses Emory's vision to be ethically engaged. There has been on-going evidence that we have a way to go to reach our vision, as evidenced by newspaper reports describing instances of fraud and resulting terminations. The early report from the task force is in keeping with the character of Emory, shaping attitudes and best practices, moral accountability and fiscal stewardship.

The search for Senior Vice President for Development and University Relations continues, and the applicant field has been reduced to four. Hope to have successor named in March.

We are moving forward on each of the themes of the strategic plan: strengthening faculty distinction and preparing engaged scholars, sustainability initiatives, the Predictive Health initiative, Global Health Institute, and understanding race and difference through the work of the Transforming Community Project. It is gratifying to begin to implement our strategic plan. These actions will enable Emory not only to be a *great* university but a *good* university – a university with great purpose, *and* goodness of heart. We should be proud that the Board of Trustees voted to approve the new financial aid program. It will cost the university \$7MM a year, and if the program is successful, will cost more each additional year. It is the right thing to do, and is what a good and great university does.

## **X. New Business**

There was no new business and the meeting was adjourned at 5:00 pm.