

Kick-off Phase 2 months February 2004 – March 2004

University-Wide Meetings to identify Emory’s uniqueness: opportunities, needs, and crosscutting themes March 2004

Phase 1 5 months April 2004 – August 2004

Academic and Other Unit Planning

Initiate academic and other unit planning process March – April 2004

Complete environmental assessment and strategic issues and report to Steering Committee by June 15, 2004 April – June 2004

Develop vision, goals, measures, targets, and strategic initiatives July – October 2004

- Provide a preliminary update on goal themes for the unit and from a University-wide perspective to the Steering Committee July 2004
- Provide an update on planning process to the Steering Committee August 2004

Steering Committee Process

Develop Steering Committee membership and notify participants March – April 2004

Convene Steering Committee April 2004

Address University-wide environmental challenges May – June 2004

Review academic and other unit environmental assessments and updates on goal themes for the units and from a University-wide perspective June – July 2004

Summarize environmental issues and implications and develop themes for University-wide task forces July 2004

Review updates from academic and other units on planning process and develop task forces for University-wide process August 2004

Phase 2 6 months September 2004 – February 2005

Academic and Other Unit Planning

Develop goals, measures, targets, and strategic initiatives September – October 2004

Complete draft plan (without resource plans) and report to the Steering Committee October 29, 2004

Develop resource plans and submit draft to the Steering Committee by December 17, 2004 November – December 2004

Finalize plan and submit to Steering Committee (revisions will be accepted through March) January 14, 2005

University-wide Initiative Task Force Process

Initiate task force process for University-wide initiatives November 2004

Provide status report to Steering Committee January 2004

Complete plan and provide report March 2005

Steering Committee Process

Review academic and other unit plans and initiate task force process for University-wide initiatives November 2004

Begin overall goal setting for the University October 2004

Review status report of task forces January 2004

Review and summarize final reports from task forces and continue University goal setting March 2005

