



## Goals:

1. Emory University will be an international leader in Ethics recognized through research, scholarship, translational ethics, faculty commitment, and policy development.
2. Emory faculty and graduates will be ethically-informed, recognized for their ability to engage in critical inquiry about complex ethical issues and to put ethics into action in their professional lives and civic commitments.

## Transforming the Center for Ethics

Leading research universities must be able to advance the national and international conversation on the ethical challenges facing societies as well as corporate and individual leaders. Stellar, original, interdisciplinary research and scholarship are essential to addressing these complex issues. The Center for Ethics will enhance Emory University's research capacity in ethics through additional faculty, interdisciplinary research grants with faculty in undergraduate, graduate and professional schools, and fellows programs. Building on current University and community strengths, Center for Ethics faculty and staff are committed to developing, with University support, the resources necessary for its transformation into a "big C" Center, preeminent as a global leader in Ethics.

## Ethics as Foundational to the University Vision

The Center's transformation into a global leader in Ethics will play a critical role in realizing the Vision of Emory as an ethically-engaged community. Emory stands at an opportune moment, uniquely positioned to move from a multi-versity to a uni-versity. Throughout its history, Emory has recognized the vital importance of ethical thinking and action. This deep ethical foundation makes Emory distinctive, resonates with University supporters, and provides a common thread or over-arching canopy for the signature themes directing the University's future.

## A Reshaped Center Drives the New Vision (Spheres and Axes Model)

The complex, interdisciplinary nature of ethics research, teaching, and practice requires that the Center for Ethics and Emory University be imaginative and vigorous in creating a structure for significant growth. A "spheres and axes" model will drive this transformation.

- ◆ The Center for Ethics is the core sphere, with multiple faculty and fellow appointments supporting primary research and collaborative scholarship, and with the capacity to grant degrees in coordination with relevant University Schools.
- ◆ The second sphere, the University, supports growth of faculty tenured in the Schools, integrated teaching, and interdisciplinary scholarship and projects.
- ◆ The resulting distinctive and rigorous scholarly foundation will provide the basis for work with sphere three, the wider community.

Each level is integrated with multiple "axes" that connect the spheres. These axes will include such commitments as postdoctoral fellows; grant-funded projects; community consultation; and creative conferences and in-depth seminars developed by interdisciplinary faculty. The model is intentionally ambitious and reflects an interdisciplinary, University-wide commitment to an Ethics nucleus, fully integrated with all Schools and Divisions. The nucleus recognizes its interdependence with the whole.

## Strategic Commitments for a New Vision

1. The Center for Ethics will build on current University and faculty strengths in Health and Biological Sciences; Ethics and Servant Leadership; and Science, Ethics and Society; and will develop with the leadership and faculty of each School new areas for future growth in research, education and community outreach.
2. There will be a significant, **increased commitment to research and scholarly productivity** with an emphasis on interdisciplinary work and grant activity that accrues to both the Center and the Schools.
3. An **innovative Director** with established ethics scholarship and administrative strengths will be successfully recruited and a named endowment for the Directorship will be established.
4. A **new Center for Ethics facility** will be completed and occupied, providing a recognizable presence on campus and enhanced space for interdisciplinary work, programming and student involvement.
5. The Center for Ethics will actively partner with University and School leaders to **identify significant external financial support** through grants, gifts and endowment.
6. **Core Center faculty** will be appointed, and in partnership with Emory Schools, **joint appointments** will be established.
7. Several “**signature programs,**” each clearly recognized at Emory and in the national Ethics community as Center for Ethics programs, will be established. Initial programs will include a **Faculty Fellows program**, a **postdoctoral fellowship program**, and a **(Named) Annual Conference on an ethical issue in public policy or the professions**.
8. There will be a **meaningful ethics component in the curriculum of every Emory School** with cross-disciplinary and interschool curricular modules, faculty development opportunities, and ethics degrees and joint degrees available in multiple programs. (e.g., a Masters in Bioethics, and, in Emory College, development from current ethics minor to an ethics co-major and then full major)
9. Emory and the Center for Ethics’ commitment to **translational ethics** will provide value and accessibility to meaningful community service/outreach. Emory will be sought after as a resource by public policy leaders, communities, media sources, and corporate and non-profit entities.