Cherry Logan Emerson, an alumnus and generous University benefactor whose contributions have raised the profile of Emory’s arts and sciences, died on Sunday, April 29.

“Through his generosity, wisdom and devotion to Emory, Emerson has left a legacy of arts and sciences at Emory,” said David Lynn, chair of the department of Chemistry. “His enthusiasm for learning, the excitement he found in new emerging technologies, and his love for the ‘people of science’ are now deeply em bedded in our souls, leading us always into the new discovery of the 21st century.”

“Cherry’s commitment to these two lifelong passions, art and science, is a model for us all,” said Magee, who worked with Emerson on several University arts and science initiatives. Magee particularly recalls Emerson’s charming wit and endless curiosity. “Every conversation with Cherry was essentially a graduate seminar on the meaning of life, the importance of art and a discussion of the way things work.”

A memorial service will be held on May 26 at 3 p.m. at the Central Congregational Church. M.M. Patterson & Son, Spring Hill, is in charge of arrangements. In lieu of flowers, donations may be sent to the Department of Music at Emory University.

Emerson is survived by his wife, Mary, as well as three daughters, three sons, 11 grandchildren and five great-grandchildren.
First Person

Theophius “Thee” Smith is a professor in the religious department.

Don’t just blame somebody, resource us!

What if I told you this: The impulse to “just blame somebody”—to blame anyone including, or perhaps especially, ourselves—is the primary toxin poisoning our spiritual and psychological constitution as human beings. Would you allow, contrary to conventional wisdom, that blaming is not a necessary feature of fairness, of mortal or justice? Consider the possibility that blaming is counterproductive. Pretending to be about accountability, it’s really about something more pernicious, even sinister.

Deep knowledge just knows something better about human beings than we can blame ever acknowledge, something more true about our common humanity—our co-humanity with one another. That deeper truth is something this declaration learned from one of my teachers, Harvey Jackins, founder and chief theoretician of Re-evaluation Counseling: “Every single human being, when the entire situation is taken into account, has always, at every moment of the past, done the very best that he or she could do, and so deserves neither blame nor reproach from anyone, including himself. This, in particular, is true of you.”

I’ve been invited to reflect on the Virginia Tech massacre and on the college student who perpetrated such an horrific atrocity. And I’ve chosen to do so through the lens of the preceding question: “How dare I do so? I dare on the basis of the hypotheses informed both by my studies and experience:

• Blame and self-blame are fundamental to the kind of mental state that lead to such atrocious actions;

• Intervention resources competent to dissolve the blame/self-blame dynamic can prevent such behavior;

• The wellspring of that behavior is not something that distinguishes perpetrators from the rest of us— their mental health profile or the pathology of mass murderers. Rather it is something in common with the rest of us; something we can not ordinarily bear to know about ourselves or our perpetrators/succecssors;

• Just blaming perpetrators succcesses to the very dynamic that renders us part of their dysregulation, pathology or humanity.

In what follows I challenge all of us, both myself and Emory as my academic community, to bear this kind of trans-disciplinary knowledge, to bear to know this ‘something’—that ‘something’ such hypotheses serve as groundwork for a phenomenology of perpetrators. Phenomenology as a discipline strives to predicate or resource explanations with a prior moment of description. Prior description can allow a phenomenon to manifest itself as a subject of what might, not simply as an object at our disposal. Thus phenomenology opens, by enjoining us to put aside our prejudices about the data. (Here I follow the paradigm set up by the classic text often read by our religion majors and in religious studies programs across the nation, authored by the celebrated Jewish philosopher, Martin Buber: “I and Thou.”)

“When I confront a human being as my Thou and speak to the basic word I-Thou to him, then he is no thing among things nor does he consist of things—

The I of the basic word I-Thou is different from that of the basic word it-words.

The I of the basic word I-it appears as an ego and becomes conscious of itself as a subject (and experience of use).

The I of the basic word I-Thou appears as a person and becomes conscious of itself as subjectivity—

Egos appear by setting themselves apart from other egos.

Persons appear by entering into relation to other persons. One is a person of natural differentiation, the other that of natural association.

The purpose of setting oneself apart is to experience and use—

The purpose of relation is the relation itself...

Epistles by appearing setting themselves apart from other egos.

People appear by entering into relation to other persons. One is a person of natural differentiation, the other that of natural association. (Note: this is a logical error.)

The purpose of setting oneself apart is to experience and use—

The purpose of relation is the relation itself...

What if we dared be in relation to perpetrators, prior to mistreating them, in order to properly restraining them as agents of crime and objects of punishment? Why is such relation so counter-conventional, even forbidden? What is it that we can hardly bear to know about them, about ourselves in relation to them? Suggestive here is the classic poem by the popular Arabic language author of the early 20th century, Kahlil Gibran. Gibran’s relational spirituality offers a search engine for the kind of resource needed in this time of war, genocide, terrorism and the excesses of counter-terrorism. Consider Gibran’s spirituality of crime and punishment in “The Prophet”:

“Oftentimes have I heard you speak of one who commits a wrong though he were not one of you, / but a stranger unto you and an intruder upon your world. / But I say that even as the holy and the righteous cannot rise beyond the highest which is in each one of you, / So the wicked and the weak cannot fall lower than the lowest in you also. / And as a single leaf turns not yellow / but with the silent knowledge of the whole tree, / So the wrong-doer cannot do wrong / without the hidden will of you all.”

What is this hidden will that we share with our offenders? Is it not the will-to-denial— denying how deeply we need and yearn for those who have injured us to acknowledge that injury and thereby restore us? Their rage manifests their own power to secure such restoration from those who have injured them. In reaction they target-out and activate the pernicious shame-rage cycle common to us all: targeting-out (rage) to relieve targeting-in (shame). On this view no human being would target-out were we not already targeting-in, and in the most extreme cases, imprisoned in abysmal, unbearable shame.

Can we observe ourselves, less traumatized by abysses of internalized blame and thus better resourced, summoned to the courage to take on ourselves accountability for this state of affairs? That means facing our co-humanity with those who injure us; acknowledge edging there’s something we yearn for so deeply we can hardly bear admitting it. It’s the great unspoken of all existers in the face of implacable injury and misfortune, offense and abuse. Reproach and opprobrium: that our offender would turn and repair their violation by according us the dignity of being the truly valuable, worthy and desirable beings that we are.

That is the secret, hidden or occluded need we share with our offenders: the deepest human need. Desperately they seek to wrench it from their victims by violation and abuse, but that damn will not satisfy them. Nor will our blaming, punishing or executing them truly satisfy us. For this deep desire is granted only voluntarily, humbly, resourcefully.
In reviewing the archive of Salman Rushdie, Director of Emory's Manuscript, Archives and Rare Book Library Steve Enniss was "struck by a reference to Emory" recovered from an e-mail Rushdie sent to his agent in 1996. "Where is Emory University?" Rushdie queried. "It's a highly regarded school in the American South," his agent replied.

When Rushdie made his first campus visit in 2004 to deliver the Richard Ellmann Lectures, Enniss made certain that the celebrated writer also knew about Emory's commitment to the literary arts. "He was learning about Emory for the first time, and we had to inform him of the strengths that are here," says Enniss, who later led discussions about the acquisition of Rushdie's archive.

Enniss ultimately convinced Rushdie that his personal and literary papers would be "in good hands," and in October Rushdie placed his entire archive at Emory and, in an added boon, agreed to join Emory as Distinguished Writer in Residence.

Enniss has helped the library earn its reputation as one of the fastest-growing literary archives in the country, working with faculty and their networks in the literary community to bring about this rise. Enniss has directed the growth of the library's literary collections, including major acquisitions such as the archive of the late Poet Laureate of the United States Mark Van Doren; the archive of the late Poet Laureate of the United Kingdom Ted Hughes; and the papers of Nobel Laureate Seamus Heaney. Enniss was also one of the principal negotiators of the gift of the Raymond Danowski Poetry Library, a 75,000-volume English language poetry library believed to be among the largest ever assembled by a single collector.

While the Heaney and Danowski acquisitions were nearly 10 years in the making, negotiations with Rushdie were relatively quick in comparison. "Emory's strong record of success made the Rushdie negotiation easier," Enniss says. "The names of some of those major figures testify that this is a place where the literary arts are appreciated."

Enniss recalls one of the first acquisitions he was involved with at Emory, where he began his career as manuscript librarian in 1992. Head of Special Collections Linda Matthews, who Enniss had known since his days as a master's student at Emory's now-defunct library school, asked him to meet with James Dickey to discuss the acquisition of his papers. Enniss drove a rented U-Haul to Columbus, South Carolina, to collect 54 large cartons containing the writings of the Atlanta-born poet and novelist.

"I think Linda sent me because Dickey had such a reputation as a womanizer — she was afraid to send any man alone," Enniss says with a laugh. "In any case, I got the job, and quickly became involved in a whole string of acquisitions that unfolded in the 1990s all the way to the present."

He says that continuing to have a hand in building research collections "remains one of the most gratifying parts of the work I do."

"Building these collections is a way that the University participates in a broad community beyond the Emory campus," Enniss says. His vision for MARBL is only partially related to collection building, however. "Equally important is what we do with those collections once they are here," says Enniss, who would like to see more classrooms and public spaces "that will allow us to tell the library's story effectively to Emory students and engage in public scholarship through exhibitions and readings for the Atlanta community."

Enniss, a native Atlantan who earned a Ph.D. in English from the University of Georgia, has been a bookworm since childhood. "I've always had a great admiration of libraries," he says. His office speaks volumes of his literary interests, decorated with framed photo graphs of literary giants, many of whom Enniss has forged friendships with, if not over the years.

A bronze bust of poet Derek Mahon presides over Enniss' writing sessions as he works to complete a book-length study of the Irish bard. A framed photograph of Enniss and Hughes surrounded by the rocky cliffs of the north Devon coast serves as a reminder of "one of the most moving experiences of my career."

A few months before Hughes died in October 1998, Enniss visited the poet at the thatched house in Devon that Hughes had shared with his first wife Sylvia Plath. Enniss had read the biographies, the published letters and the journal of the American poet Plath, who committed suicide in 1963. "It was moving to know those accounts of their life and then to be able to visit that house that I had read so much about and have Ted Hughes answer the door," Enniss recalls.

Shortly after Enniss' visit, Hughes released his last poetic work, "Birthday Letters," which explored his complex relationship with Plath. "I had the sense that as difficult and as flawed a marriage as Hughes and Plath had, Hughes was still living in Plath's presence," Enniss says. "Her daffodils were still blooming in the yard. I remember Ted pointing out the place where the elm tree stood that Plath wrote her famous poem about."

"It was like stepping into a chapter of literary history," Enniss says. He views archives in much the same way. "Step ping into an archive has that spine-tingling. I've been fortunate to have many spine-tingling moments working with the collections at Emory."

President of Ireland tours renowned Irish literary collection at campus visit

President of Ireland Mary McAleese and husband Martin McAleese stopped at Emory April 30 for a personal tour of the University's renowned Irish literary collections and an afternoon reception — all at Woodruff Library.

Steve Enniss, director of the Manuscript, Archives and Rare Book Library, and Rick Luce, vice provost and director of University libraries, were waiting for the Irish leader and her entourage in the Woodruff Room, where Enniss had arranged a selection of Emory's literary treasures from poets such as Seamus Heaney, Michael Longley and Paul Muldoon. As the McAleeses strolled along the polished table at one end of the room, Enniss explained the history of Emory's Irish literary collection, beginning with the work of Richard Ellmann, first Woodruff Professor at Emory, who inaugurated the series of lectures that brought Heaney, and eventually his papers, to the library.

Enniss noted that President McAleese knows Heaney personally. "These aren't just literary figures, but friends and people she was very familiar with," said Enniss. McAleese expressed her deep appreciation for the warm welcome by Emory College Dean Bobby Paul; James Flannery, director of the W.B. Yeats Foundation; and Winship Professor of Arts and Humanities; and Geraldine Higgins, associate professor of English and director of the Irish Studies Program. Students performed a dramatic reading of Heaney's "St. Kevin and the Blackbird," and President Emeritus Bill Chace presented McAleese with a broadsheet of Heaney's poem, "The Comet at Lullwater," inspired by Heaney's visit with the Chaces during which they observed the Comet Halle-Bopp in the Atlanta sky.

Elaine Justice
Emory’s chief audit officer leads internal audit awareness efforts

**By KIM URQUHART**

May 6-12 marks the first observance of Internal Auditor Awareness Week in Georgia, recently proclaimed by Gov. Sonny Perdue. Instrumental in gaining this statewide recognition for the contributions of internal auditors was William Mulcahy, chief audit officer for Emory’s internal audit division.

Mulcahy, president of the Institute of Internal Auditors Atlanta Chapter, explained that the move is part of the international professional association’s “advocacy program to raise the level of awareness of what internal auditors do.”

Internal auditors help their organizations meet their objectives by monitoring risks and those risks, explained Mulcahy, a long-time member of the Emory community who has served as chief audit officer since 1994. Internal auditors serve — along with an organization’s board, executive management and external auditors — as a “co-governance” of corporate governance, ensuring that businesses comply with new legislation and regulations.

At Emory, Mulcahy oversees the internal audit functions for the University and Emory Health, Technology, and Safety. He explained that his staff have helped to implement relevant compliance efforts under the Sarbanes-Oxley Act of 2002, including assisting in the launch of Emory’s institutional financial attribution process for improved financial governance practices, and are leading the University’s implementation of the recently-adopted Emory Trust Line (1-888-550-8850), a confidential method for reporting fraud and misconduct.

*Mulcahy’s implementation of a fraud awareness program combined with an enhanced focus on improving Emory’s internal control environment has contributed greatly to Emory’s vision of an ethically engaged financial steward,” said Mike Mandl, executive vice president for finance and administration.

His leadership also has played a valuable role in the service to the internal audit community. His involvement within the IIA Atlanta Chapter has improved chapter relations, activities and membership, and has increased his ongoing interactions with chief audit executives across Atlanta.

Mulcahy explained that he incorporated elements of Emory’s Excellence Through Leadership program and applied it to the IIA Atlanta Chapter. “In my inaugural speech as president, I set out five goals for the internal audit community at Emory,” Mulcahy said. That was June 2006. Nearly a year later, the Atlanta chapter has accomplished each of those goals.

Among them, Atlanta earned the bid to host the association’s premier event, the International Conference, expected to draw 3,500 to 4,500 auditors from all over the world. Atlanta was also awarded the IIA Southeastern Regional Conference to be held this September, and in July, Mulcahy will be traveling as the Emory representative to the IIA International Conference in Amsterdam, the Netherlands. He is currently guiding the organization towards its next goal: to become a top-five, internationally recognized Platinum IIA chapter.

Through his leadership in the IIA, and the networking opportunities it affords, Mulcahy brings the best internal audit practices to Emory. His efforts further Emory’s focus on “contributing excellence,” Mandl said. During Internal Auditor Awareness Week, for example, Mandl will share Emory’s leadership-edge enterprise-wide risk management process with chief auditors from Duke, Vanderbilt, Northwestern and MD Anderson Cancer Center.

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**STRATEGIC PLANNING**

**Wright Caughman named VP for clinical and academic integration**

Wright Caughman has been named vice president for clinical and academic integration in Emory Woodruff Health Sciences Center. He will also continue as director of The Emory Clinic and as executive associate dean for clinical affairs, positions he has held for the past three years.

In his new role Caughman will be responsible for managing Woodruff Health Sciences Center’s Vision 2012 strategic plan for transforming health and healing. He will direct four core strategies of the plan: implementing the Emory Clifton Corridor and Emory Midtown master facility plans; developing and promoting key multidisciplinary centers of excellence; promoting a high-performance, patient-focused service culture; and expanding the maximal integration of the translational research, educational and training missions within the fabric of the Health Sciences Center’s clinical programs.

Caughman also will direct implementation of the strategic plans for the centers of excellence in the Health Sciences Center, which initially will include the Comprehensive Center for Neurosciences, the Heart and Vascular Center, the Emory Transplant Center, the Winship Cancer Institute and the Emory Center for Respiratory Health. He also will work closely with the leaders of the Emory Predictive Health Initiative, as well as other interdisciplinary centers and programs.

“Wright Caughman is a proven leader with the vision and courage to succeed at the challenging task of implementing our strategic plan across the Health Sciences Center,” said Michael E. Johns, executive vice president, health affairs and CEO, Woodruff Health Sciences Center. “Dr. Caughman’s commitment to our vision of transforming health and healing, his broad knowledge of the health sciences at Emory, and the respect he has earned from his colleagues make him the ideal candidate to carry out this mission.”

Caughman joined the dermatology faculty at Emory in 1990 after serving as medical officer and principal investigator at the National Cancer Institute. He was appointed as chair of the National Cancer Institute at the National Institutes of Health. In addition to teaching and working as a staff member at Grady Memorial Hospital and the Veterans Affairs Medical Center, he was director of research in Emory’s Department of Dermatology for four years before becoming department chair.
Lewis, who chairs the Ways and Means Committee that develops the annual UOB, commented, "We are now benefiting from the market’s upward trend," said Mike Mandl, executive vice president for finance and administration.

The implementation of the University’s strategic plan draws from three sources: the UOB, the Strategic Plan Fund and capital investments. The comprehensive fundraising campaign, currently in the prelude phase with the public phase projected to launch this winter, is critical to the continuing success of many strategic initiatives. The Strategic Plan Fund, Lewis emphasized, is not an ongoing source of revenue but rather is designed to provide seed funding to key initiatives in advance of other revenue streams.

The FY08 budget year, which begins Sept. 1, will reflect continued, significant investments in people: To develop and sustain a faculty of excellence, to recruit the brightest and most committed students, and to retain and attract the best staff. The FY08 budget also provides funding to enhance the physical environment as Emory strengthens its on-campus living/learning communities.

The University is in the midst of a four-year plan to build its research infrastructure, with the goal of improving service, staffing and compliance. "Over the past decade Emory University has enjoyed tremendous growth in its research program, more than doubling sponsored research funding to $354 million, while recruiting new world-class faculty and adding outstanding new research space in math and science, biomedicine, cancer and vaccines," said Michael M.E. Johns, executive vice president, health affairs and CEO, Woodruff Health Sciences Center.

"As we continue our momentum in becoming one of the nation’s leading research universities, we have taken several important steps aimed at building and improving our research infrastructure. These include naming a new vice president and associate vice president for research administration, David Wynes and Kerry Peluso, and a new executive director and associate executive director of our Clinical Trials Office, Robin Ginn and David McLean. As we continue to build our research programs, these exceptional new leaders will play critical roles in helping us pay vigilant attention to service, research compliance, ethics and the health and safety of investigators and study subjects, both animal and human," Johns said.

Challenges facing the University in the coming year include higher than inflationary costs for providing medical plan fringe benefits as well as those for library materials. In addition, utility costs for some commodities continue to escalate. For example, Emory will invest $2.6 million to support rising overall utility expense driven by rate increases in electricity, chilled water and the addition of new space. "As part of our broader commitment to sustainability, we are implementing a comprehensive energy-efficient plan to reduce consumption and to help us conserve resources that can be redirected to other initiatives," said Mandl.

Through strategic alignment of the University’s resources, Lewis said that “Emory is well positioned to advance key initiatives that cultivate excellence in all aspects of our mission.”

"Emory is well positioned to advance key initiatives that cultivate excellence in all aspects of our mission.”

— Provost Earl Lewis

These include naming a new vice president and associate vice president for research administration, David Wynes and Kerry Peluso, and a new executive director and associate executive director of our Clinical Trials Office, Robin Ginn and David McLean. As we continue to build our research programs, these exceptional new leaders will play critical roles in helping us pay vigilant attention to service, research compliance, ethics and the health and safety of investigators and study subjects, both animal and human," Johns said.

What the new fiscal year brings to the Emory community

**FACULTY AND STAFF**

- Addition of new faculty lines in Emory College, Oxford College and the schools of business, law, nursing and public health
- Allocating resources beyond the merit salary program to keep faculty salaries competitive in Emory College, Oxford College and the schools of law and business
- Investment in a series of work-life initiatives, including a dependent care program and a flexible work options program for staff
- Funding of a 3.75 percent merit pool as part of a rigorous pay-for-performance program
- Ongoing funding for Excellence Through Leadership program to strengthen management performance throughout the University and to create a pipeline for succession planning
- Groundbreaking for a new building to house Candler School of Theology and the Center for Ethics to unite research, teaching and community outreach programs under one roof
- Commitment to creating vibrant community at Emory strengthened with key hire of Ozzie Harris as first senior vice provost for community and diversity
- Groundbreaking of mixed-use development to bring retail, residential and service offerings to Clifton Road

**STUDENTS**

- Launching of new financial aid program, Emory Advantage, to help lower- and middle-income students and families reduce debt incurred during undergraduate years
- Fall 2007 opening of Turman Residence Hall marking first phase of new Freshman Village with a focus on community and sustainability
- Constructing new residence hall at Oxford College
- Groundbreaking of new facility for the main campus bookstore, career center and enhanced recruiting space for graduate admissions
- Enhancing investment in intercollegiate and intramural sports programs, and the Barry-Foran intercollegiate debate program

**SCHOLARSHIP**

- Investing in digital initiatives to establish Emory as a leader among top-tier digital libraries
- $700,000 in additional library resources to maintain collections in order to keep pace with inflation
- Meeting growing demand for international visitor services and related compliance through addition of staff positions and pairing the International Students and Scholars Program with the Office of International Affairs

**RESEARCH**

- Continuing four-year plan to build and improve research infrastructure
- Increasing investment in matching support for research grants
- Enhancing research administration through key leadership hires with goal of growing research base
- Expanding space for chemistry research through Alwood addition, creating academic and research space through construction of new psychology building
Ross: Arabs, Israelis and U.S. share blame for stalled peace efforts

Arafat was primarily to blame was a big mistake for the current stalemate, Ross said. “You have to be in the business of understanding that the Israelis are the people on both sides who live in peace, and there is failure in the leadership.”

Ross spoke at Emory recently as part of the “Inquiry, Conflict and Peacebuilding” series.

BY CAROL CLARK

Dennis Ross agrees with former President Jimmy Carter on at least one point about the Middle East. It was a big mistake for the current Bush administration not to “put a road map in place” to continue the U.S. role as mediator between Israelis and Palestinians, he said in the book, in the middle of conflict management,” said Ross, former U.S. envoy to the Middle East under presidents George H.W. Bush and Bill Clinton.

When George W. Bush took office in 2001, Ross was called in to brief the staff on the Middle East. He told them that tension between the Israelis and Palestinians could boil over into a war “unless you make a concerted effort to keep things contained. They weren’t prepared to do that,” he said.

Even though the U.S. cannot force the two parties to reach a settlement, Ross believes the U.S. should stay involved. Good diplomacy and strategy, he said, “isn’t necessarily about concrete achievements, he said. “Sometimes it’s what you can achieve through influence and defense.”

Ross spoke at Emory recently as part of the “Inquiry, Conflict and Peacebuilding” series, sparked by Carter’s book “Palestine Peace Not Apartheid.” Carter, who discussed his book in a February town hall, contends that Israel policies are the main obstacle to peace with the Palestinians.

Ross however, said that the late Palestinian leader Yasser Arafat was primarily to blame for the failure of the 2000 Camp David Summit to reach a final-status agreement. “He couldn’t make the leap from being a revolutionary to being a statesman,” Ross said. Arafat’s unwillingness to make concessions, Ross also disagreed strongly with Carter’s portrayal of Carter’s Middle East peace strategy “The main author of those ideas? That would be me,” Ross said. “So you know what I actually knew what they were.”

Carter should have gotten all of the details right in the book, Ross said. “In the Middle East, we have a conflict perpetuated by mythologies. You don’t make peace by making up new mythologies.”

Arabs, Israelis and the United States all blame share blame for stalled peace efforts.

By carol clark

Emory to host environmental entrepreneur Hawken

Emory Office of Sustainability Initiatives is sponsoring a lecture by renowned environmentalist and entrepreneur Paul Hawken, who will discuss his new book, “Blessed Unrest: How the Largest Movement in the World Came into Being and Why No One saw it Coming,” on Wednesday, May 23, at 7 p.m. at the Carter Center.

“Emory is honored to host Paul Hawken — he is a model of a life guided by conviction,” said Claire Barros, Emory’s director of sustainability initiatives. “Hawken is an example that the environment and economy are at odds and inspires us to think innovatively about how to create a sustainable campus, community and world.”

The lecture is free but seating is limited. Seats can be reserved by ordering a copy of “Blessed Unrest” at A Cappella Books by calling 404-681-5128, or via www.acappellabooks.com.
CAMPUS PLANNING

Section of Eagle Row to close temporarily

Driving across campus on Eagle Row is going to get more interesting before it gets easier.

Starting Thursday, May 17, and lasting for approximately four weeks, the construction project to realign Eagle Row will close one section of the road completely to vehicular traffic. Eagle Row will be closed between Peavine Creek Drive (located at the stop sign on Eagle Row between the Sorority Village and the Student Program in International Cultural Exchange (SPICE) House) and the intersection of Eagle Row and Asbury Circle (at the access gate between Trumble Hall and McDonough Field). This project is currently expected to be completed on June 10.

Peavine Parking Deck access

Drivers will continue to be able to access the Peavine Parking Deck from two sides of campus via the entrance on Oxford Road, which will be open to vehicles, or via Asbury Circle (near The Depot).

During this period of construction, vehicles entering campus on Asbury Circle will be allowed to enter the access gate between Trumble Hall and McDonough Field, where Eagle Row intersects Asbury Circle. From there, vehicles will be directed to Dickey Drive and then reconnect with Eagle Row near the Peavine Parking Deck.

Drivers are also strongly encouraged to enter campus from Oxford Road to access Dickey Drive, the Peavine Parking Deck and Woodruff P.E. Center.

Access along Eagle Row

Pedestrian access will remain open on one side of Eagle Row during the construction. Access to the campus Services parking lot, the baseball and softball fields and the Sorority Village parking lot will remain open from Peavine Creek Drive. Likewise, vehicular access to the Depot and Trumble Residential Hall will remain open.

Why is Eagle Row being realigned?

This is the final phase of construction for the Eagle Row North project, which began construction in January. Once completed, the new Eagle Row will be straightened and shifted to the north between The Depot and the Sorority Village complex in order to increase space available for the development of Emory’s Freshman Village.

Cliff shuttle impact

Cliff shuttle routes A and B, which normally run along the affected section of Eagle Row, will be rerouted for the duration of the project. The B shuttle will enter campus at Oxford Road, turn onto Dowman Drive, continue past the Administration Building to Fishburne Drive, and onto Clifton Road and the Woodruff Circle Transit Hub. The A shuttle will enter the campus at Fishburne Drive, continue to Dowman Drive, then left onto Oxford Road and left on North Decatur Road. The A route then continues on Clifton Road toward Wesley Woods.

During this construction phase, shuttle A and B riders may access Cliff at the intersection of Dowman Drive and Dickey Drive.

Cliff shuttle route D, which includes service to Peavine Parking Deck and Woodruff P.E. Center, will continue its normal route.

COMMENCEMENT from page 1

Speaker will be J. Neal Purcell ’61 Ox./’68 Ib., a member of the Emory Board of Trustees.

The elaborate Emory Commencement ceremony is the culmination of months of work and scores of volunteers, coordinated by the team of Michael Kloss, director of the Office of University Convocations and Special Events.

Even after more than a decade of serving as chief marshal, Dr. VanServay said he still gets stage fright. “It’s amazing trying to get 6,000 people in place. I almost panic about three minutes before we kick off and I see the students chatting and not paying that much attention. They’ll just be milling around I think, ‘How in the world are they going to get in alphabetical order?’ But somehow they do.”

The faculty are even more disorienting, he said. “They come in and they’re not sure where to go, bless their hearts. They wouldn’t be faculty if they were in order. They tend to be thinking of something else.”

His Commencement motto: “Never let them see you sweat.”

One year, one of the procession lines struck out in the wrong direction, putting it on a collision course with the platform party, led by Dr. VanServay. “I was waving at them and mouthing, ‘Go back! Go back!’” Another crisis was averted and the audience remained blissfully unaware.

“Now the ceremony is solemn, but never dull. ‘It’s a wonderful pageant,’ Dr. VanServay said. ‘There’s a big stage and lots of people and there’s sound and there’s costumes. I think the students love it.’

For more details about both Commencement ceremonies, including related events, speakers, dates, locations and inclement weather plans, visit the web site: www.emory.edu/COMMENCEMENT.

EMORY SCHOLARS

Mellon Mays fellowship prepares scholars to transform the academy

BY KIM URQUHART

The three seniors participating in the Mellon Mays Undergraduate Fellowship have different plans upon graduation from Emory this month: Rhodes scholar Zachary Manfredi will spend the summer working on behalf of indigent communities at the World Bank before starting Oxford University in the fall; Nicole Naar will help Mexican immigrants learn English through Teach for America; and Drew Winchester plans to pursue a career at Emory. Yet all agree that the program, funded by the Andrew W. Mellon Foundation, was the most rewarding aspect of their Emory experience, one that gives them a distinct advantage when they eventually enter graduate school and the profession.

“Mellon has afforded me tremendous opportunities,” said Naar. “The connections I made with my advisors and the fellows is definitely one of the high points of my experience at Emory.”

Since 2000, when Professor of American Studies Rudolph P. Byrd provided leadership in the establishment of MMUF at Emory, the program has supported undergraduates who feel called to earn a doctorate and teach at the college level.

“The purpose of the program is to increase the number of historically underrepresented groups and others in higher education who share the commitment to earning a Ph.D., teaching, research and eradicating disparities based on race,” said Byrd, the program’s coordinator.

It’s a commitment that the Mellon scholars will continue throughout their careers in the academy.

“The Mellon Mays program sets the bar at nothing short of transformation,” said Devon Murphy, a recent Emory graduate who is now a doctoral student at New York University.

“We as Mellon individuals must transform the university, and transform those environments in a way that is attentive not only to the racial and ethnic disparities but also to the attendant difficulties. The Mellon Mays program gives us the opportunity to marshal the resources of the university toward the greater good.”

Murphy called the under-graduate program “almost an exact replica of what graduate school will be like,” offering the financial resources and the mentoring necessary to construct a long-term research project.

And mentoring is a key strength of the program. “The student and mentor pairing goes to the very heart of the Mellon initiative,” Byrd said.

“It’s a very particular kind of relationship that emerges in the process of mentoring, and it’s that relationship that the program seeks to foster.”

As mentors, faculty members have the knowledge and responsibility to demystify the aspects of a graduate student’s life and can provide insight into the rewards of a career in scholarship and teaching. The mentoring relationship offers a trusting learning environment that provides opportunities for both mentor and student to stretch beyond boundaries.

“The possibility of offering organized structured mentorship is something that we may not necessarily identify other opportunities of what they might do is really important,” said Manfredi’s mentor Elizabeth Goodstein, associate professor in Emory’s Graduate Institute of Liberal Arts and director of graduate studies.

“Working with Dr. Goodstein has been so fulfilling for me in a number of ways,” Manfredi said, “including not only the intellectual exchange that’s been going on in terms of fostering that relationship, but also thinking about what it would eventually mean to be a teacher and a mentor myself. The advantages are un- parallels.”

Winchester’s mentor Lynn Bertrand, associate professor of music, pointed to mentoring’s long-term benefits. “Students who experience this program and have this close relationship with a faculty mentor are the most likely to have those sorts of relationships with their students in the future,” Bertrand said.

The range of programming available through the MMUF includes Mellon fellows from partner institutions. In June, new fellows from as far away as the University of Cape Town, South Africa, will convene at Emory for the 14th Annual United Negro College Fund/Mellon summer institute. In addition to developing prospec- tuses of the research projects that they will complete in the next two years with their faculty mentor at their home institution, the rising juniors participated in various seminars and activities at the month- long interdisciplinary institute. The 2007 Annual MMUF banquet held April 26, the fellows honored Byrd for his role in bringing together Emory students and faculty in this international effort to transform the academy.

“Dr. Byrd is a wonderful resource,” said Winchester. “He’s really taken the program under his wing and invested a lot of time into it.”
**PERFORMING ARTS**

**TUESDAY, MAY 8**

**Poetry Reading and Book-Signing**

Natalasherry, creative writing, presenting. 8:15 p.m. Auditorium 130E, Goizueta Business School. Free. 404-727-5505.

**SUNDAY, MAY 13**

**Concert**


**WEDNESDAY, MAY 16**

**Concert**

Emory Youth Symphony Orchestra, performing. Richard Prior, conducting. 8 p.m. Emory Concert Hall, Schwartz Center. Free. 404-727-5505.

**FRIDAY, MAY 18**

**Concert**

Atlanta Youth Wind Symphony, performing. Scott Stewart, conducting. 8 p.m. Emory Concert Hall, Schwartz Center. Free. 404-727-5505.

**Family Film**

"The Children of Heaven." Majid Majidi, director. 7 p.m. Reception Hall, Emory University. Free. 404-727-4282.

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**LECTURES**

**TUESDAY, MAY 8**

**Literary Event**


**TUESDAY, MAY 22**

**Visual Arts**

**Student Art Exhibition**


**Schatten Gallery Exhibition**


**MARBL Exhibition**


**Schatten Gallery Exhibition**


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**Lectures**

**TUESDAY, MAY 8**

**Carlos Museum Lecture**

"AntiqueTEA." Margaret Shulman, Carlos Museum, presenting. 4 p.m. Reception Hall, Carlos Museum. Free. 404-727-4282.

**Technology Panel**

"Celebration of Technology and Innovation." Dennis Liotta, chemistry, and Ernest Garcia, Raymond Schinazi, and Wayne Alexander, medicine, presenting. 4 p.m. Great Hall, Emory Hotel and Conference Center. Free. 404-727-2211. RSVP required.

**Woodruff Library Lecture**


**THURSDAY, MAY 10**

**Surgical Grand Rounds**

"Just a General Surgeon." Kelly Mayfield, medicine, presenting. 7 a.m. Emory Hospital Auditorium. Free. 404-778-1903.

**Physiology Lecture**

"Blood Flow, Inflammation, Hypertension and Atherosclerosis." Hanjoong Jo, medicine, presenting. 9 a.m. 600 Whitehead Research Building. Free. 404-727-7401.

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**Health Lecture**


**WEDNESDAY, MAY 16**

**Ethics Center Seminar**

"The Ethically Engaged University Abroad." 3 p.m. Rita Anne Rollins Room, Rollins School of Public Health. Free. 404-727-1240. Also May 17 and 18 at 8:30 a.m.

**THURSDAY, MAY 17**

**Surgical Grand Rounds**

"Regenerative Therapies for the Treatment of Heart Disease: Where Are We and What is the Future?" Funk Sibille, Beth Israel Deaconess Medical Center, presenting. 7 a.m. Emory Hospital Auditorium. Free. 404-778-1903.

**Physiology Lecture**

"Cardiovascular Dysfunction: Disruption of Sphingosine-1-Phosphate." Lawrence Schramm, Johns Hopkins School of Medicine, presenting. 9 a.m. 600 Whitehead Research Building. Free. 404-727-7401.

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**FRIDAY, MAY 11**

**Distinguished Emeriti Award Reception**

2 p.m. Cot Hall, Banquet Rooms. Free. 404-712-8834.

**SATURDAY, MAY 12**

**Emeritus College Mural Dedication**

3 p.m. Dickey Drive. Free. 404-712-8834.

**SUNDAY, MAY 13**

**Mother’s Day at Carlos Museum**


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**TUESDAY, MAY 15**

**Evening MBA Program Information Session**

7 p.m. 130 Goizueta Business School. Free. 404-727-0497.

**WEDNESDAY, MAY 23**

**Breast Health Lecture**


**SUNDAY, MAY 26**

**Skin Cancer Awareness 5K Run**

7 a.m. Perimeter Place Mall. $20. www.scanfoundation.com/

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**Time magazine names primatologist De Waal one of Top 100 of 2007**

F rans de Waal, director of the Living Links Center at the Yerkes National Primate Research Center and a C.H. Candler Professor of Psychology at Emory, is featured in Time magazine’s “2007 Top 100: The People Who Shape Our World” special issue, which is now available on newsstands.

De Waal, a world-renowned primatologist and best-selling author, is widely recognized for his behavioral and evolutionary work with great apes as well as for his nine books, two of which The New York Times named “Notable Books of the Year.”

He began studying chimpanzees in 1976 and they remain the main animal model for his social reciprocity, conflict resolution and food sharing studies. He also conducts research with capuchin monkeys.

Most recently, De Waal has become interested in the origins of morality and justice in human society. In his latest book, “Primates and Philosophers: How Morality Evolved,” he shares his belief that human morality grows from our perception and that many of the traits that define morality — empathy, reciprocity, recognition and consolation — can be seen in animals, most particularly in primates.

“I am extremely honored to be included among such a widely representative group of men and women who are making a difference in our world,” said de Waal.

“This selection goes to show that people are thirsting to know more about our moral nature and that they welcome the evolutionary perspective a primatologist, like myself, brings.”

Time began its annual profile in 2004 of extraordinary people whose actions, talent or moral example is transforming the world. Categories include “Artists and Entertainers,” “Scientists and Thinkers,” “Leaders and Revolutions,” “Heroes and Pioneers” and “Builders and Titans.”

De Waal joins past winners Oprah Winfrey, Bill and Melinda Gates, President Bill Clinton and Andrew von Eschenbach, director of the National Cancer Institute.

—Lisa Newbern

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**TRANSPORTATION UPDATE**

**Avoid Commencement traffic by taking Cliff shuttle**

O n Commencement Day, Monday, May 14, there will be additional Cliff shuttles running to accommodate graduates and the large number of anticipated guests visiting Emory for the ceremonies. In addition to regular campus routes, Cliff shuttles will have access to Asbury Circle to transport Commencement guests. Cliff’s Commencement routes will run from 6 a.m. to 2 p.m. Cliff shuttles will resume regular shuttle routes at 2 p.m.

Commencement guests are strongly encouraged to park at the Clairmont Campus or Fishburne, Lowergate South, Michael Street or Peavine parking decks and use Cliff shuttles to get to the ceremonies. Volunteers will be available at all of the parking decks to direct visitors to the shuttles.

Commencement day will be a normal working day for Emory Healthcare employees. University employees may want to confer with their supervisors about staggering their work schedules or telecommuting on that day to help mitigate traffic congestion. For more information about Commencement shuttles, please contact the parking and transportation office at 404-727-1829 or visit www.epcs.emory.edu/alttransp/shuttles.html.